# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION <br> WASHINGTON, D.C. 20549 

## FORM 8-K

CURRENT REPORT<br>Pursuant to Section 13 or 15(d)<br>of the Securities Exchange Act of 1934

## Date of Report (Date of earliest event reported): January 26, 2021

## Navient Corporation <br> (Exact name of registrant as specified in its charter)

 of incorporation)001-36228
(Commission
File Number)

46-4054283
(I.R.S. Employer

Identification No.)

123 Justison Street, Wilmington, Delaware
(Address of principal executive offices)
$\qquad$

Not Applicable
(Former name or former address, if changed since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions
$\square \quad$ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
$\square \quad$ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
$\square \quad$ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
$\square \quad$ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))
Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 ( $\$ 240.12 \mathrm{~b}-2$ of this chapter).

Emerging growth company
If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Securities registered pursuant to Section 12(b) of the Act:

| Title of each class | Trading <br> Symbol(s) | Name of each exchange <br> on which registered |  |
| :--- | :---: | :---: | :---: |
| Common stock, par value \$.01 per share <br> 6\% Senior Notes due December 15, 2043 | NAVI | JSM | The NASDAQ Global Select Market |
|  |  | The NASDAQ Global Select Market |  |

## ITEM 2.02 RESULTS OF OPERATIONS AND FINANCIAL CONDITION.

On January 26, 2021, Navient Corporation (the "Company") issued an informational press release announcing its financial results for the quarter ended December 31, 2020 were available on the "Investor" page of its website located at https://www.navient.com/about/investors/. Additionally, on January 26, 2021, the Company posted its financial results for the quarter ended December 31, 2020 to its above-referenced web location. A copy of each press release is furnished as Exhibit 99.1 and Exhibit 99.2 hereto.

## ITEM 9.01 FINANCIAL STATEMENTS AND EXHIBITS.

(d) Exhibits

Exhibit
Number Description
99.1* Press Release, dated January 26, 2021.
99.2* Financial Press Release, dated January 26, 2021.

104 Cover Page Interactive Data File (embedded within the Inline XBRL document).

[^0]
## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

## NAVIENT CORPORATION

Date: January 26, 2021
By: /s/ JOE FISHER
Joe Fisher
Chief Financial Officer

NEWS RELEASE
For immediate release

## Navient posts fourth quarter 2020 financial results

WILMINGTON, Del., Jan. 26, 2021 — Navient (Nasdaq: NAVI), a leading provider of education loan management and business processing solutions, today posted its 2020 fourth quarter financial results. The complete financial results release is available on the company's website at Navient.com/investors. The results will also be available on Form 8-K on the SEC's website at www.sec.gov.

Navient will hold a conference call tomorrow, Jan. 27, 2021, at 8 a.m. ET, hosted by Jack Remondi, president and CEO, and Joe Fisher, CFO.
To access the conference call, dial 855-838-4156 (USA and Canada) or 267-751-3600 (international) and use access code 1768064 starting at 7:45 a.m. ET. The live audio webcast will be available on Navient.com/investors. Supplemental financial information and presentation slides used during the call will be available on the company's website no later than the call's start time.

A replay may be accessed approximately two hours after the call through Feb. 10, 2021, at 855-859-2056 (USA and Canada) or 404-537-3406 (international), with access code 1768064.

## About Navient

Navient (Nasdaq: NAVI) is a leading provider of education loan management and business processing solutions for education, healthcare, and government clients at the federal, state, and local levels. Navient helps clients and millions of Americans achieve success through technology-enabled financing, services, and support. Learn more at Navient.com.

## Contact:

Media: Paul Hartwick, 302-283-4026, paul.hartwick@navient.com
Investor: Nathan Rutledge, 703-984-6801, nathan.rutledge@navient.com
\# \# \#

WILMINGTON, Del., January 26, 2021 — Navient (Nasdaq: NAVI) today released its fourth-quarter 2020 financial results.

| FOURTH QUARTER | GAAP net income of $\$ 186$ million ( $\$ 0.99$ diluted earnings per share) compared to $\$ 171$ million ( $\$ 0.78$ diluted earnings per share) in the year-ago quarter. |
| :---: | :---: |
| RESULTS | - Adjusted(1) diluted Core Earnings(2) per share of \$0.97 compared to \$0.67 in the year-ago quarter. |
|  | - Core Earnings of $\$ 166$ million ( $\$ 0.88$ diluted Core Earnings per share) compared to $\$ 153$ million ( $\$ 0.69$ diluted Core Earnings per share) in the year-ago quarter. |
| FULL YEAR RESULTS | - GAAP net income of $\$ 412$ million ( $\$ 2.12$ diluted earnings per share) compared to $\$ 597$ million ( $\$ 2.56$ diluted earnings per share) in the year-ago period. |
|  | Adjusted(1) diluted Core Earnings(2) per share of \$3.40 compared to \$2.64 in the year-ago period |
|  | Core Earnings of $\$ 631$ million ( $\$ 3.24$ diluted Core Earnings per share) compared to $\$ 607$ million ( $\$ 2.60$ diluted Core Earnings per share) in the year-ago period. |

CEO COMMENTARY - "In a year defined by the COVID-19 crisis, Navient responded swiftly and decisively, leveraging our operational expertise and scaled infrastructure to support our customers and clients as they faced many challenges," said Jack Remondi, president and CEO of Navient. "Whether we were helping borrowers through repayment solutions or supporting our state and local partners manage their unique needs, we stepped up and our results reflect it. Strong credit performance, growth in our refinance business and strong business processing performance are among the highlights in our solid 2020 earnings. We especially appreciate the flexibility and commitment of our employees during this extraordinarily challenging year."

## FOURTH-QUARTER HIGHLIGHTS COMPARED TO THE YEAR-AGO QUARTER

FEDERAL
EDUCATION
LOANS SEGMENT

CONSUMER LENDING SEGMENT

BUSINESS PROCESSING SEGMENT

CAPITAL

- Net income of $\$ 134$ million, down $1 \%$.
- Net interest income increased $9 \%$.
- FFELP Loan delinquency rate decreased $21 \%$ from $11.7 \%$ to $9.2 \%$.
- Net income increased $\$ 19$ million, or $21 \%$.
- Originated $\$ 1.1$ billion of Private Education Refinance Loans.
- Private Education Loan delinquency rate decreased 43\% from 4.6\% to 2.6\%.
- EBITDA(2) increased $\$ 11$ million, or $100 \%$, to $\$ 22$ million, primarily due to revenue earned from new contracts to support states.
- Revenue increased $\$ 34$ million, or $58 \%$, to $\$ 93$ million.
- Adjusted tangible equity ratio(2) of $5.0 \%$. Pro forma adjusted tangible equity ratio of $7.1 \%$.(2)
- Paid $\$ 30$ million in common stock dividends.
- $\$ 600$ million common share repurchase authority remains outstanding.

FUNDING \& LIQUIDITY

EXPENSES

- Retired $\$ 1.1$ billion of senior unsecured debt, including $\$ 579$ million scheduled to mature in 2021.
- Issued $\$ 2.3$ billion in term ABS.
- Adjusted Core Earnings expenses(1) increased $\$ 5$ million to $\$ 249$ million. This increase was a result of a $\$ 25$ million increase in the Business Processing segment in connection with a $\$ 34$ million increase in related revenue, with the remaining $\$ 20$ million decrease in expenses primarily in the Federal Education Loans and Consumer Lending segments.
(1) Adjusted diluted Core Earnings per share and adjusted Core Earnings expenses, both non-GAAP financial measures, exclude $\$ 20$ million, $\$(7)$ million, $\$ 42$ million and $\$ 12$ million of net restructuring and regulatory-related expenses in fourth-quarters 2020 and 2019, and in full-years 2020 and 2019, respectively. These expenses are net of $\$ 0, \$ 20$ million, $\$ 10$ million and $\$ 30$ million of insurance reimbursements for costs related to such matters over the same respective periods.
(2) Item is a non-GAAP financial measure. For an explanation and reconciliation of our non-GAAP financial measures, see "Non-GAAP Financial Measures" on pages 19-29.


## SEGMENT RESULTS - CORE EARNINGS

## FEDERAL EDUCATION LOANS

In this segment, Navient holds and acquires FFELP Loans and performs servicing and asset recovery services on its own loan portfolio, federal education loans owned by the U.S. Department of Education and other institutions.

FINANCIAL RESULTS AND KEY PERFORMANCE METRICS

| (Dollars in millions) | 4Q20 |  | 3Q20 |  | 4Q19 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net interest income | \$ | 162 | \$ | 161 | \$ | 148 |
| Provision for loan losses |  | - |  | 4 |  | 8 |
| Other revenue |  | 79 |  | 87 |  | 127 |
| Total revenue |  | 241 |  | 244 |  | 267 |
| Expenses |  | 70 |  | 64 |  | 89 |
| Pre-tax income |  | 171 |  | 180 |  | 178 |
| Net income | \$ | 134 | \$ | 137 | \$ | 136 |
| Segment net interest margin |  | 1.06\% |  | 1.03\% |  | .87\% |
| FFELP Loans: |  |  |  |  |  |  |
| FFELP Loan spread |  | 1.12\% |  | 1.10\% |  | . $93 \%$ |
| Provision for loan losses | \$ | - | \$ | 4 | \$ | 8 |
| Charge-offs | \$ | 9 | \$ | 9 | \$ | 9 |
| Charge-off rate |  | .07\% |  | .07\% |  | .06\% |
| Greater than 30-days delinquency rate |  | 9.2\% |  | 9.3\% |  | 11.7\% |
| Greater than 90-days delinquency rate |  | 4.6\% |  | 3.5\% |  | 5.8\% |
| Forbearance rate |  | 13.8\% |  | 14.3\% |  | 12.2\% |
| Average FFELP Loans |  | 59,389 |  | 0,695 |  | 5,642 |
| Ending FFELP Loans, net |  | 58,284 |  | 9,559 |  | 4,575 |
| (Dollars in billions) |  |  |  |  |  |  |
| Number of accounts serviced for ED (in millions) |  | 5.6 |  | 5.6 |  | 5.6 |
| Total federal loans serviced | \$ | 284 | \$ | 284 | \$ | 287 |
| Contingent collections receivables inventory | \$ | 10.2 | \$ | 13.0 | \$ | 19.0 |

## DISCUSSION OF RESULTS — 4Q20 vs. 4Q19

- Core Earnings were $\$ 134$ million compared to $\$ 136$ million in the year-ago quarter.
- Net interest income increased $\$ 14$ million primarily due to a favorable interest rate environment.
- Provision for loan losses decreased $\$ 8$ million. See pages 13 - 16 for discussion regarding transition to CECL on January 1, 2020.
- Charge-offs were $\$ 9$ million, unchanged from fourth-quarter 2019. CECL requires the charge-offs to include the premium or discount related to defaulted loans which increased the fourth-quarter 2020 and third-quarter 2020 charge-offs by $\$ 3$ million and $\$ 3$ million, respectively.
- Delinquencies greater than 30 days were $\$ 4.4$ billion compared with $\$ 6.3$ billion in fourth-quarter 2019.
- Forbearances were $\$ 7.7$ billion, up $\$ 0.3$ billion from $\$ 7.4$ billion in pre-COVID-19 fourth-quarter 2019. Forbearances have declined by approximately $\$ 9.4$ billion from the COVID-19 peak in second-quarter 2020.
- Other revenue decreased $\$ 48$ million primarily due to a $\$ 37$ million decrease in asset recovery revenue, which was primarily a result of the wind-down of the ED asset recovery contract as well as the impact of COVID-19 on certain collection activities.
- Expenses were $\$ 19$ million lower primarily as a result of the decrease in asset recovery revenue discussed above as well as improvements in operating efficiencies.


## CONSUMER LENDING

In this segment, Navient holds, originates and acquires consumer loans and performs servicing activities on its own loan portfolio.
FINANCIAL RESULTS AND KEY PERFORMANCE METRICS

| (Dollars in millions) | 4Q20 |  | 3Q20 |  | 4Q19 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net interest income | \$ | 176 | \$ | 189 | \$ | 195 |
| Provision for loan losses |  | 2 |  | 10 |  | 42 |
| Other revenue |  | 1 |  | 1 |  | 2 |
| Total revenue |  | 175 |  | 180 |  | 155 |
| Expenses |  | 37 |  | 37 |  | 40 |
| Pre-tax income |  | 138 |  | 143 |  | 115 |
| Net income | \$ | 108 | \$ | 110 | \$ | 89 |
| Segment net interest margin |  | 3.02\% |  | 3.24\% |  | 3.31\% |
| Private Education Loans (including Refinance Loans): |  |  |  |  |  |  |
| Private Education Loan spread |  | 3.22\% |  | 3.45\% |  | 3.52\% |
| Provision for loan losses | \$ | 2 | \$ | 10 | \$ | 42 |
| Charge-offs(1) | \$ | 28 | \$ | 40 | \$ | 97 |
| Charge-off rate(1) |  | .53\% |  | .75\% |  | 1.75\% |
| Greater than 30-days delinquency rate |  | 2.6\% |  | 2.4\% |  | 4.6\% |
| Greater than 90-days delinquency rate |  | 1.0\% |  | .6\% |  | 2.0\% |
| Forbearance rate |  | 3.9\% |  | 4.0\% |  | 2.7\% |
| Average Private Education Loans |  | 22,296 |  | 2,473 |  | 2,624 |
| Ending Private Education Loans, net |  | 1,079 |  | 1,289 |  | 2,245 |
| Private Education Refinance Loans: |  |  |  |  |  |  |
| Charge-offs | \$ | 2 | \$ | 2 | \$ | 1 |
| Greater than 90-days delinquency rate |  | .1\% |  | -\% |  | -\% |
| Average Private Education Refinance Loans | \$ | 8,167 | \$ | 7,768 | \$ | 5,976 |
| Ending Private Education Refinance Loans | \$ | 8,202 | \$ | 7,873 | \$ | 6,423 |
| Private Education Refinance Loan originations | \$ | 1,148 | \$ | 1,288 | \$ | 1,643 |

(1) Third-quarter 2020 excludes the $\$ 23$ million of charge-offs on the expected future recoveries on charged-off loans that occurred as a result of changing the charge-off rate from $81 \%$ to $81.4 \%$ in third-quarter 2020.

## DISCUSSION OF RESULTS - 4Q20 vs. 4Q19

- Originated $\$ 1.1$ billion of Private Education Refinance Loans compared to $\$ 1.6$ billion in the year-ago quarter.
- Core Earnings increased $21 \%$ to $\$ 108$ million compared to $\$ 89$ million in the year-ago quarter.
- Net interest income decreased $\$ 19$ million primarily due to the natural paydown of the non-refinance loan portfolio.
- Provision for loan losses decreased $\$ 40$ million. There was not a significant change in the credit quality of the portfolio or in the current and forecasted economic conditions between September 30, 2020 and December 31, 2020. This resulted in minimal provision for the current quarter. See pages $13-16$ for discussion regarding transition to CECL on January 1, 2020. Private Education Loan performance results include:
- Charge-offs were $\$ 28$ million compared with $\$ 97$ million in fourth-quarter 2019.
- Private Education Loan delinquencies greater than 90 days: $\$ 217$ million, down $\$ 222$ million from $\$ 439$ million in fourth-quarter 2019.
- Private Education Loan delinquencies greater than 30 days: $\$ 554$ million, down $\$ 452$ million from $\$ 1.0$ billion in fourth-quarter 2019.
- Private Education Loan forbearances: $\$ 844$ million, up $\$ 240$ million from $\$ 604$ million in pre-COVID-19 fourthquarter 2019. Forbearances have declined by approximately $\$ 2.5$ billion from the COVID-19 peak in second-quarter 2020.
- Expenses were $\$ 3$ million lower primarily due to improvements in operating efficiencies.


## BUSINESS PROCESSING

In this segment, Navient performs business processing services for non-education related government and healthcare clients.

## FINANCIAL RESULTS AND KEY PERFORMANCE METRICS

| (Dollars in millions) | 4Q20 |  | 3Q20 |  | 4Q19 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue from government services | \$ | 58 | \$ | 56 | \$ | 34 |
| Revenue from healthcare services |  | 35 |  | 34 |  | 25 |
| Total fee revenue |  | 93 |  | 90 |  | 59 |
| Expenses |  | 74 |  | 69 |  | 49 |
| Pre-tax income |  | 19 |  | 21 |  | 10 |
| Net income | \$ | 15 | \$ | 16 | \$ | 8 |
| EBITDA(1) | \$ | 22 | \$ | 23 | \$ | 11 |
| EBITDA Margin(1) |  | 23\% |  | 25\% |  | 18\% |
| Contingent collections receivables inventory (in billions) | \$ | 16.0 | \$ | 15.0 | \$ | 14.9 |

[^1]
## DISCUSSION OF RESULTS - 4Q20 vs. 4Q19

- Core Earnings increased $88 \%$ to $\$ 15$ million compared to $\$ 8$ million in the year-ago quarter.
- Revenue increased $\$ 34$ million, or $58 \%$, primarily as a result of revenue earned from contracts to support states in providing unemployment benefits and contact tracing services. These increases were partially offset by the impact of COVID-19.
- EBITDA was $\$ 22$ million, up $\$ 11$ million from the year-ago quarter. The increase in EBITDA is primarily the result of the revenue increase discussed above. EBITDA margin increased to $23 \%$ from $18 \%$.

Definitions for capitalized terms in this release can be found in Navient's Annual Report on Form 10-K for the year ended December 31, 2019 (filed with the SEC on February 27, 2020). Certain reclassifications have been made to the balances as of and for the three months ended December 31, 2019, to be consistent with classifications adopted for 2020, and had no effect on net income, total assets or total liabilities.

Navient will host an earnings conference call tomorrow, January 27, 2021, at 8 a.m. ET. Navient executives will be on hand to discuss various highlights of the quarter and to answer questions related to the company's performance. To participate, join a live audio webcast at navient.com/investors or dial 855-838-4156 (USA and Canada) or dial 267-751-3600 (international) and use access code 1768064 starting at 7:45 a.m. ET.

Presentation slides for the conference call, as well as additional information about the company's loan portfolios, operating segments and other details, may be accessed at www.navient.com/investors under the webcasts tab.

A replay of the conference call will be available approximately two hours after the call's conclusion through February 10, 2021, at navient.com/investors or by dialing 855-859-2056 (USA and Canada) or 404-537-3406 (international) with access code 1768064.

This news release contains "forward-looking statements," within the meaning of the federal securities law, about our business and prospects and other information that is based on management's current expectations as of the date of this release. Statements that are not historical facts, including statements about the company's beliefs, opinions or expectations and statements that assume or are dependent upon future events, are forward-looking statements and often contain words such as "expect," "anticipate," "intend," "plan," "believe," "seek," "see," "will," "would," "may," "could," "should," "goal," or "target." Forward-looking statements are subject to risks, uncertainties, assumptions and other factors that may cause actual results to be materially different from those reflected in such forward-looking statements. For Navient, these factors include, among others, the severity, magnitude and duration of the COVID-19 pandemic, including
changes in the macroeconomic environment, restrictions on business, individual or travel activities intended to slow the spread of the pandemic and volatility in market conditions resulting from the pandemic including interest rates, the value of equities and other financial assets; the risks and uncertainties associated with increases in financing costs; the availability of financing or limits on our liquidity resulting from disruptions in the capital markets or other factors; unanticipated increases in costs associated with compliance with federal, state or local laws and regulations; changes in the demand for asset management and business processing solutions or other changes in marketplaces in which we compete (including increased competition); changes in accounting standards including but not limited to changes pertaining to loan loss reserves and estimates or other accounting standards that may impact our operations; adverse outcomes in any significant litigation to which the company is a party; credit risk associated with the company's underwriting standards or exposure to third parties, including counterparties to hedging transactions; and changes in the terms of education loans and the educational credit marketplace (including changes resulting from the CARES Act or other new laws and the implementation of existing laws). The company could also be affected by, among other things: unanticipated repayment trends on loans including prepayments or deferrals in our securitization trusts that could accelerate or delay repayment of the bonds; reductions to our credit ratings, the credit ratings of assetbacked securitizations we sponsor or the credit ratings of the United States of America; failures of our operating systems or infrastructure or those of third-party vendors; risks related to cybersecurity including the potential disruption of our systems or those of our third-party vendors or customers, or potential disclosure of confidential customer information; damage to our reputation resulting from cyberbreaches, litigation, the politicization of student loan servicing or other actions or factors; failure to successfully implement cost-cutting initiatives and adverse effects of such initiatives on our business; failure to adequately integrate acquisitions or realize anticipated benefits from acquisitions including delays or errors in converting portfolio acquisitions to our servicing platform; changes in law and regulations whether new laws or regulations, or new interpretations of existing laws and regulations applicable to any of our businesses or activities or those of our vendors, suppliers or customers; changes in the general interest rate environment, including the availability of any relevant money-market index rate, including LIBOR, or the relationship between the relevant money-market index rate and the rate at which our assets are priced; our ability to successfully effectuate any acquisitions and other strategic initiatives; activities by shareholder activists, including a proxy contest or any unsolicited takeover proposal; changes in general economic conditions; and the other factors that are described in the "Risk Factors" section of Navient's Annual Report on Form 10-K for the year ended December 31, 2019, and in our other reports filed with the Securities and Exchange Commission. The preparation of the company's consolidated financial statements also requires management to make certain estimates and assumptions including estimates and assumptions about future events. These estimates or assumptions may prove to be incorrect and actual results could differ materially. All forward-looking statements contained in this release are qualified by these cautionary statements and are made only as of the date of this release. The company does not undertake any obligation to update or revise these forward-looking statements except as required by law.

## About Navient

Navient (Nasdaq: NAVI) is a leading provider of education loan management and business processing solutions for education, healthcare, and government clients at the federal, state, and local levels. We help our clients and millions of Americans achieve success through technology-enabled financing, services and support. Learn more at Navient.com.

## Contact:

Media: Paul Hartwick, 302-283-4026, paul.hartwick@navient.com
Investors: Nathan Rutledge, 703-984-6801, nathan.rutledge@navient.com

## \# \# \#

| (In millions, except per share data) | QUARTERS ENDED |  |  |  |  |  | YEARS ENDED |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { December 31, } \\ 2020 \end{gathered}$ |  | $\begin{gathered} \text { September 30, } \\ 2020 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2019 \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2020 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2019 \\ \hline \end{gathered}$ |  |
| GAAP Basis |  |  |  |  |  |  |  |  |  |  |
| Net income | \$ | 186 | \$ | 207 | \$ | 171 | \$ | 412 | \$ | 597 |
| Diluted earnings per common share | \$ | . 99 | \$ | 1.07 | \$ | . 78 | \$ | 2.12 | \$ | 2.56 |
| Weighted average shares used to compute diluted earnings per share |  | 188 |  | 194 |  | 221 |  | 195 |  | 233 |
| Net interest margin, Federal Education Loan segment |  | 1.19\% |  | 1.04\% |  | .73\% |  | .98\% |  | .78\% |
| Net interest margin, Consumer Lending segment |  | 3.15\% |  | 3.36\% |  | 3.32\% |  | 3.29\% |  | 3.36\% |
| Return on assets |  | .86\% |  | .94\% |  | .73\% |  | .47\% |  | .63\% |
| Core Earnings Basis(1) |  |  |  |  |  |  |  |  |  |  |
| Net income | \$ | 166 | \$ | 192 | \$ | 153 | \$ | 631 | \$ | 607 |
| Diluted earnings per common share | \$ | . 88 | \$ | . 99 | \$ | . 69 | \$ | 3.24 | \$ | 2.60 |
| Adjusted diluted earnings per common share(2) | \$ | . 97 | \$ | 1.03 | \$ | . 67 | \$ | 3.40 | \$ | 2.64 |
| Weighted average shares used to compute diluted earnings per share |  | 188 |  | 194 |  | 221 |  | 195 |  | 233 |
| Net interest margin, Federal Education Loan segment |  | 1.06\% |  | 1.03\% |  | .87\% |  | .99\% |  | .83\% |
| Net interest margin, Consumer Lending segment |  | 3.02\% |  | 3.24\% |  | 3.31\% |  | 3.20\% |  | 3.30\% |
| Return on assets |  | .77\% |  | .87\% |  | .66\% |  | .71\% |  | .64\% |
| Education Loan Portfolios(3) |  |  |  |  |  |  |  |  |  |  |
| Ending FFELP Loans, net | \$ | 58,284 | \$ | 59,559 | \$ | 64,575 | \$ | 58,284 | \$ | 64,575 |
| Ending Private Education Loans, net |  | 21,079 |  | 21,289 |  | 22,245 |  | 21,079 |  | 22,245 |
| Ending total education loans, net | \$ | 79,363 | \$ | 80,848 | \$ | 86,820 | \$ | 79,363 | \$ | 86,820 |
| Average FFELP Loans | \$ | 59,389 | \$ | 60,695 | \$ | 65,642 | \$ | 61,522 | \$ | 68,271 |
| Average Private Education Loans |  | 22,296 |  | 22,473 |  | 22,624 |  | 22,720 |  | 22,512 |
| Average total education loans | \$ | 81,685 | \$ | 83,168 | \$ | 88,266 | \$ | 84,242 | \$ | 90,783 |

[^2]We present the results of operations below first on a consolidated basis in accordance with GAAP. Following our discussion of consolidated earnings results on a GAAP basis, we present our results on a segment basis. We have four reportable operating segments: Federal Education Loans, Consumer Lending, Business Processing and Other. These segments operate in distinct business environments and we manage and evaluate the financial performance of these segments using non-GAAP financial measures we call Core Earnings (see "Non-GAAP Financial Measures - Core Earnings" for further discussion).

GAAP STATEMENTS OF INCOME (UNAUDITED)

| (In millions, except per share data) | QUARTERS ENDED |  |  |  |  |  | December 31, 2020 <br> vs. <br> September 30, 2020 <br> Increase <br> (Decrease) |  |  | December 31, 2020 <br> vs. <br> December 31, 2019 <br> Increase <br> (Decrease) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | $\begin{gathered} \hline \text { December 31, } \\ 2020 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { September 30, } \\ 2020 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { December 31, } \\ 2019 \end{gathered}$ |  | \$ |  | \% | \$ |  | \% |
| Interest income: |  |  |  |  |  |  |  |  |  |  |  |  |
| FFELP Loans | \$ | 401 | \$ | 410 | \$ | 636 | \$ | (9) | (2)\% |  | (235) | (37)\% |
| Private Education Loans |  | 329 |  | 350 |  | 414 |  | (21) | (6) |  | (85) | (21) |
| Other loans |  | - |  | - |  | - |  | - | ( |  | - | (1) |
| Cash and investments |  | - |  | 1 |  | 18 |  | (1) | (100) |  | (18) | (100) |
| Total interest income |  | 730 |  | 761 |  | 1,068 |  | (31) | (4) |  | (338) | (32) |
| Total interest expense |  | 387 |  | 425 |  | 774 |  | (38) | (9) |  | (387) | (50) |
| Net interest income |  | 343 |  | 336 |  | 294 |  | 7 | 2 |  | 49 | 17 |
| Less: provisions for loan losses |  | 2 |  | 14 |  | 50 |  | (12) | (86) |  | (48) | (96) |
| Net interest income after provisions for loan losses |  | 341 |  | 322 |  | 244 |  | 19 | 6 |  | 97 | 40 |
| Other income (loss): |  |  |  |  |  |  |  |  |  |  |  |  |
| Servicing revenue |  | 51 |  | 54 |  | 58 |  | (3) | (6) |  | (7) | (12) |
| Asset recovery and business processing revenue |  | 121 |  | 125 |  | 124 |  | (4) | (3) |  | (3) | (2) |
| Other income (loss) |  | 3 |  | - |  | 8 |  | 3 | 100 |  | (5) | (63) |
| Losses on debt repurchases |  | (6) |  | - |  | (14) |  | (6) | 100 |  | 8 | (57) |
| Gains (losses) on derivative and hedging activities, net |  | (1) |  | (2) |  | 43 |  | 1 | (50) |  | (44) | (102) |
| Total other income (loss) |  | 168 |  | 177 |  | 219 |  | (9) | (5) |  | (51) | (23) |
| Expenses: |  |  |  |  |  |  |  |  |  |  |  |  |
| Operating expenses |  | 269 |  | 232 |  | 235 |  | 37 | 16 |  | 34 | 14 |
| Goodwill and acquired intangible asset impairment and amortization expense |  | 5 |  | 5 |  | 6 |  | - | - |  | (1) | (17) |
| Restructuring/other reorganization expenses |  | - |  | 3 |  | 2 |  | (3) | (100) |  | (2) | (100) |
| Total expenses |  | 274 |  | 240 |  | 243 |  | 34 | 14 |  | 31 | 13 |
| Income before income tax expense |  | 235 |  | 259 |  | 220 |  | (24) | (9) |  | 15 | 7 |
| Income tax expense |  | 49 |  | 52 |  | 49 |  | (3) | (6) |  | - | - |
| Net income | \$ | 186 | \$ | 207 | \$ | 171 | \$ | (21) | (10)\% | \$ | 15 | 9\% |
| Basic earnings per common share | \$ | 1.00 | \$ | 1.08 | \$ | . 79 |  | (.08) | (7)\% | \$ |  | 27\% |
| Diluted earnings per common share | \$ | . 99 | \$ | 1.07 | \$ | . 78 | \$ | (.08) | (7)\% | \$ |  | 27\% |
| Dividends per common share | \$ | . 16 | \$ | . 16 | \$ | . 16 | \$ | - | -\% | \$ |  | -\% |


| (In millions, except per share data) | YEARS ENDED December 31, |  |  |  | Increase (Decrease) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2020 |  | 2019 |  | \$ |  | \% |
| Interest income: |  |  |  |  |  |  |  |
| FFELP Loans | \$ | 1,837 | \$ | 2,847 |  | $(1,010)$ | (35)\% |
| Private Education Loans |  | 1,445 |  | 1,731 |  | (286) | (17) |
| Other loans |  | - |  | 2 |  | (2) | (100) |
| Cash and investments |  | 16 |  | 93 |  | (77) | (83) |
| Total interest income |  | 3,298 |  | 4,673 |  | $(1,375)$ | (29) |
| Total interest expense |  | 2,046 |  | 3,488 |  | $(1,442)$ | (41) |
| Net interest income |  | 1,252 |  | 1,185 |  | 67 | 6 |
| Less: provisions for loan losses |  | 155 |  | 258 |  | (103) | (40) |
| Net interest income after provisions for loan losses |  | 1,097 |  | 927 |  | 170 | 18 |
| Other income (loss): |  |  |  |  |  |  |  |
| Servicing revenue |  | 214 |  | 240 |  | (26) | (11) |
| Asset recovery and business processing revenue |  | 458 |  | 488 |  | (30) | (6) |
| Other income (loss) |  | 20 |  | 45 |  | (25) | (56) |
| Gains on sales of loans |  | - |  | 16 |  | (16) | (100) |
| Gains (losses) on debt repurchases |  | (6) |  | 45 |  | (51) | (113) |
| Gains (losses) on derivative and hedging activities, net |  | (256) |  | 22 |  | (278) | $(1,264)$ |
| Total other income (loss) |  | 430 |  | 856 |  | (426) | (50) |
| Expenses: |  |  |  |  |  |  |  |
| Operating expenses |  | 964 |  | 984 |  | (20) | (2) |
| Goodwill and acquired intangible asset impairment and amortization expense |  | 22 |  | 30 |  | (8) | (27) |
| Restructuring/other reorganization expenses |  | 9 |  | 6 |  | 3 | 50 |
| Total expenses |  | 995 |  | 1,020 |  | (25) | (2) |
| Income before income tax expense |  | 532 |  | 763 |  | (231) | (30) |
| Income tax expense |  | 120 |  | 166 |  | (46) | (28) |
| Net income | \$ | 412 | \$ | 597 |  | (185) | (31)\% |
| Basic earnings per common share | \$ | 2.14 | \$ | 2.59 |  | (.45) | (17)\% |
| Diluted earnings per common share | \$ | 2.12 | \$ | 2.56 |  | (.44) | (17)\% |
| Dividends per common share | \$ | . 64 | \$ | . 64 | \$ | - | -\% |


| (In millions, except share and per share data) | $\begin{gathered} \text { December 31, } \\ 2020 \end{gathered}$ |  | September 30,2020 |  | $\begin{gathered} \text { December 31, } \\ 2019 \\ \hline \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Assets |  |  |  |  |  |  |
| FFELP Loans (net of allowance for losses of \$288, \$297 and \$64, respectively) | \$ | 58,284 | \$ | 59,559 | \$ | 64,575 |
| Private Education Loans (net of allowance for losses of \$1,089, \$1,091 and \$1,048, respectively) |  | 21,079 |  | 21,289 |  | 22,245 |
| Investments |  | 285 |  | 311 |  | 211 |
| Cash and cash equivalents |  | 1,183 |  | 1,775 |  | 1,233 |
| Restricted cash and cash equivalents |  | 2,354 |  | 2,439 |  | 2,548 |
| Goodwill and acquired intangible assets, net |  | 735 |  | 741 |  | 757 |
| Other assets |  | 3,492 |  | 3,550 |  | 3,334 |
| Total assets | \$ | 87,412 | \$ | 89,664 | \$ | 94,903 |
| Liabilities |  |  |  |  |  |  |
| Short-term borrowings | \$ | 6,613 | \$ | 7,078 | \$ | 8,483 |
| Long-term borrowings |  | 77,332 |  | 79,137 |  | 81,715 |
| Other liabilities |  | 1,020 |  | 1,184 |  | 1,356 |
| Total liabilities |  | 84,965 |  | 87,399 |  | 91,554 |
| Commitments and contingencies |  |  |  |  |  |  |
| Equity |  |  |  |  |  |  |
| Common stock, par value $\$ 0.01$ per share; 1.125 billion shares authorized: 454 million, 453 million and 451 million shares, respectively, issued |  | 4 |  | 4 |  | 4 |
| Additional paid-in capital |  | 3,226 |  | 3,220 |  | 3,198 |
| Accumulated other comprehensive income (loss), net of tax |  | (274) |  | (294) |  | (91) |
| Retained earnings |  | 3,331 |  | 3,175 |  | 3,664 |
| Total Navient Corporation stockholders' equity before treasury stock |  | 6,287 |  | 6,105 |  | 6,775 |
| Less: Common stock held in treasury: 267 million, 267 million and 236 million shares, respectively |  | $(3,854)$ |  | $(3,851)$ |  | $(3,439)$ |
| Total Navient Corporation stockholders' equity |  | 2,433 |  | 2,254 |  | 3,336 |
| Noncontrolling interest |  | 14 |  | 11 |  | 13 |
| Total equity |  | 2,447 |  | 2,265 |  | 3,349 |
| Total liabilities and equity | \$ | 87,412 | \$ | 89,664 | \$ | 94,903 |

## Three Months Ended December 31, 2020 Compared with Three Months Ended December 31, 2019

For the three months ended December 31, 2020, net income was $\$ 186$ million, or $\$ 0.99$ diluted earnings per common share, compared with net income of $\$ 171$ million, or $\$ 0.78$ diluted earnings per common share, for the year-ago period.

The primary contributors to the change in net income are as follows:

- Net interest income increased by $\$ 49$ million, primarily as a result of a favorable interest rate environment and the growth in the Private Education Refinance Loan portfolio, partially offset by the continued natural paydown of the FFELP and non-refinance Private Education Loan portfolios.
- Provisions for loan losses decreased $\$ 48$ million (see pages $13-16$ for a discussion regarding the transition to CECL on January 1, 2020):
- The provision for FFELP loan losses decreased $\$ 8$ million to $\$ 0$ in fourth-quarter 2020.
- The provision for Private Education Loan losses decreased $\$ 40$ million to $\$ 2$ million in fourth-quarter 2020.

There was not a significant change in the credit quality of the portfolio or in the current and forecasted economic conditions between September 30, 2020 and December 31, 2020. This resulted in minimal provision for the current quarter.

- Asset recovery and business processing revenue decreased $\$ 3$ million primarily as a result of the wind-down of the ED asset recovery contract in the Federal Education Loan segment and the impact of COVID-19 on certain collection and processing activities. This was mostly offset by $\$ 40$ million of revenue earned in our Business Processing segment from contracts in which we were selected to support states in providing unemployment benefits and contact tracing services.
- Net losses on debt repurchases decreased by $\$ 8$ million. We repurchased $\$ 579$ million of debt at a $\$ 6$ million loss in the current quarter compared to $\$ 1.0$ billion repurchased at a $\$ 14$ million loss in the year-ago quarter.
- Net gains on derivative and hedging activities decreased $\$ 44$ million. The primary factors affecting the change were interest rate and foreign currency fluctuations, which impact the valuations of our Floor Income Contracts, basis swaps, foreign currency hedges and other derivative instruments during each period. Valuations of derivative instruments fluctuate based upon many factors including changes in interest rates, credit risk, foreign currency fluctuations and other market factors. As a result, net gains and losses on derivative and hedging activities may vary significantly in future periods.
- Excluding net regulatory-related expenses of $\$ 20$ million and $\$(9)$ million in the fourth quarters of 2020 and 2019, respectively, operating expenses were $\$ 249$ million and $\$ 244$ million in the fourth quarters of 2020 and 2019 , respectively. This $\$ 5$ million increase was a result of a $\$ 25$ million increase in the Business Processing segment in connection with a $\$ 34$ million increase in segment revenue, with the remaining $\$ 20$ million decrease in expenses primarily in the Federal Education Loans and Consumer Lending segments as a result of the decrease of Federal Education Loan asset recovery revenue discussed above as well as improvements in operating efficiencies. Regulatory-related expenses in the year-ago period are net of $\$ 20$ million of insurance reimbursements for covered costs related to such matters.
- During the fourth quarter of 2020, the Company incurred no restructuring/other reorganization expenses compared with $\$ 2$ million of expenses incurred during the fourth quarter of 2019 in connection with an effort to reduce costs and improve operating efficiency. These charges in the prior period were primarily due to lease terminations and severance-related costs. There were no share repurchases in the current quarter compared with 5.8 million shares of our common stock repurchased during the fourth quarter of 2019. As a result of repurchases, our average outstanding diluted shares decreased by 33 million common shares (or $15 \%$ ) from the year-ago period.


## Year Ended December 31, 2020 Compared with Year Ended December 31, 2019

For the year ended December 31, 2020, net income was $\$ 412$ million, or $\$ 2.12$ diluted earnings per common share, compared with net income of $\$ 597$ million, or $\$ 2.56$ diluted earnings per common share, for the year-ago period.

The primary contributors to the change in net income are as follows:

- Net interest income increased by $\$ 67$ million, primarily as a result of a favorable interest rate environment and the growth in the Private Education Refinance Loan portfolio, which was partially offset by the continued natural paydown of the FFELP and non-refinance Private Education Loan portfolios.
- Provisions for loan losses decreased $\$ 103$ million (see pages $13-16$ for a discussion regarding the transition to CECL on January 1, 2020):
- The provision for FFELP loan losses decreased $\$ 17$ million to $\$ 13$ million in 2020.
- The provision for Private Education Loan losses decreased $\$ 86$ million to $\$ 142$ million in 2020.

The provision in 2020 is primarily related to an increase in expected losses due to COVID 19's negative impact on the current and forecast economic conditions. This provision directly related to changes in the following assumptions regarding the current and forecasted economic conditions since the adoption of CECL on January 1, 2020: an increase in unemployment, a decrease in GDP, a decrease in interest rates, an increase in consumer loan delinquency rates and a decrease in consumer income.

- Asset recovery and business processing revenue decreased $\$ 30$ million primarily as a result of the wind-down of the ED asset recovery contract in the Federal Education Loan segment and the impact of COVID-19 on certain collection and processing activities. This was partially offset by $\$ 96$ million of revenue earned in our Business Processing segment from contracts in which we were selected to support states in providing unemployment benefits and contact tracing services.
- Net gains on sales of loans decreased $\$ 16$ million, due to the $\$ 16$ million gain on sale of $\$ 412$ million of Private Education Refinance Loans in the year-ago period. There were no loan sales in the current period.
- Net gains on debt repurchases decreased by $\$ 51$ million. We repurchased $\$ 768$ million of debt at a $\$ 6$ million loss in the current period compared to $\$ 1.2$ billion repurchased at a $\$ 45$ million gain in the year-ago period.
- Net gains on derivative and hedging activities decreased $\$ 278$ million. The primary factors affecting the change were interest rate and foreign currency fluctuations, which impact the valuations of our Floor Income Contracts, basis swaps, foreign currency hedges and other derivative instruments during each period. Valuations of derivative instruments fluctuate based upon many factors including changes in interest rates, credit risk, foreign currency fluctuations and other market factors. As a result, net gains and losses on derivative and hedging activities may vary significantly in future periods.
- Excluding net regulatory-related costs of $\$ 33$ million and $\$ 6$ million, respectively, operating expenses were $\$ 931$ million and $\$ 978$ million in the years ended December 31, 2020 and 2019, respectively. This $\$ 47$ million decrease was primarily a result of an $\$ 82$ million decrease in expenses in the Federal Education Loan and Consumer Lending segments as a result of the decrease of Federal Education Loan asset recovery revenue discussed above as well as improvements in operating efficiencies. The remaining $\$ 35$ million increase is primarily in the Business Processing segment in connection with a $\$ 46$ million increase in segment revenue. Regulatory-related expenses in the years ended December 2020 and 2019 are net of $\$ 10$ million and $\$ 30$ million of insurance reimbursements for costs related to such matters.
- Acquired intangible asset impairment and amortization expense decreased $\$ 8$ million primarily as the result of the notice of termination of a contract in our government services reporting unit in the year-ago period which resulted in $\$ 4$ million of impairment on the related intangible asset.
- During the years ended December 31, 2020 and 2019, the Company incurred $\$ 9$ million and $\$ 6$ million, respectively, of restructuring/other reorganization expenses in connection with an effort to reduce costs and improve operating efficiency. These charges were primarily due to lease terminations and severance-related costs.
We repurchased 30.6 million and 34.5 million shares of our common stock during the years ended December 31, 2020 and 2019, respectively. As a result of repurchases, our average outstanding diluted shares decreased by 38 million common shares (or $16 \%$ ) from the year-ago period.


## FINANCIAL CONDITION

This section provides additional information regarding the credit quality and performance indicators related to our Private Education Loan portfolio.

## PRIVATE EDUCATION LOANS PORTFOLIO PERFORMANCE

Private Education Loan Delinquencies and Forbearance - GAAP and Core Earnings Basis

| (Dollars in millions) | $\begin{gathered} \text { December 31, } \\ 2020 \\ \hline \end{gathered}$ |  |  | $\begin{gathered} \text { September 30, } \\ 2020 \\ \hline \end{gathered}$ |  |  | $\begin{gathered} \text { December 31, } \\ 2019 \\ \hline \end{gathered}$ |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Balance |  | \% | Balance |  | \% | Balance |  | \% |
| Loans in-school/grace/deferment(1) | \$ | 483 |  | \$ | 507 |  | \$ | 629 |  |
| Loans in forbearance(2) |  | 844 |  |  | 867 |  |  | 604 |  |
| Loans in repayment and percentage of each status: |  |  |  |  |  |  |  |  |  |
| Loans current |  | 20,287 | 97.4\% |  | 20,507 | 97.6\% |  | 21,083 | 95.4\% |
| Loans delinquent 31-60 days(3) |  | 211 | 1.0 |  | 224 | 1.1 |  | 349 | 1.6 |
| Loans delinquent 61-90 days(3) |  | 126 | . 6 |  | 140 | . 7 |  | 218 | 1.0 |
| Loans delinquent greater than 90 days(3) |  | 217 | 1.0 |  | 135 | . 6 |  | 439 | 2.0 |
| Total Private Education Loans in repayment |  | 20,841 | 100\% |  | 21,006 | 100\% |  | 22,089 | 100\% |
| Total Private Education Loans, gross |  | 22,168 |  |  | 22,380 |  |  | 23,322 |  |
| Private Education Loan unamortized discount(4) |  | - |  |  | - |  |  | (617) |  |
| Total Private Education Loans |  | 22,168 |  |  | 22,380 |  |  | 22,705 |  |
| Private Education Loan receivable for partially charged-off loans(4) |  | - |  |  | - |  |  | 588 |  |
| Private Education Loan allowance for losses |  | $(1,089)$ |  |  | $(1,091)$ |  |  | $(1,048)$ |  |
| Private Education Loans, net | \$ | 21,079 |  | \$ | 21,289 |  | \$ | 22,245 |  |
| Percentage of Private Education Loans in repayment |  |  | 94.0\% |  |  | 93.9\% |  |  | 94.7\% |
| Delinquencies as a percentage of Private Education Loans in repayment |  |  | 2.6\% |  |  | 2.4\% |  |  | 4.6\% |
| Loans in forbearance as a percentage of loans in repayment and forbearance |  |  | 3.9\% |  |  | 4.0\% |  |  | 2.7\% |
| Cosigner rate(5) |  |  | 41\% |  |  | 42\% |  |  | 47\% |

(1) Deferment includes customers who have returned to school or are engaged in other permitted educational activities and are not yet required to make payments on the loans, e.g., residency periods for medical students or a grace period for bar exam preparation.
(2) Loans for customers who have requested extension of grace period generally during employment transition or who have temporarily ceased making full payments due to hardship or other factors such as disaster relief, consistent with established loan program servicing policies and procedures.
(3) The period of delinquency is based on the number of days scheduled payments are contractually past due.
(4) In connection with the adoption of CECL on January 1, 2020: (1) the $\$ 475$ million and $\$ 498$ million of discounts as of December 31,2020 and September 30, 2020, respectively, associated with the loans are now included as part of the respective loan balances for this disclosure and (2) the receivable for partially charged-off loans has been reclassified from the Private Education Loan balance to the allowance for loan loss. Both of these changes are prospective in nature as prior balances are not restated under CECL
(5) Excluding Private Education Refinance Loans, which do not have a cosigner, the cosigner rate was $65 \%$ for fourth-quarter 2020, third-quarter 2020 and fourth-quarter 2019.

## ALLOWANCE FOR LOAN LOSSES

On January 1, 2020, we adopted ASU No. 2016-13, "Financial Instruments - Credit Losses," which requires measurement and recognition of an allowance for loan loss that estimates the remaining current expected credit losses ("CECL") for financial assets measured at amortized cost held at the reporting date. Our prior allowance for loan loss was an incurred loss model and, as a result, the new guidance resulted in an increase to our allowance for loan losses. The new standard impacts the allowance for loan losses related to our Private Education Loans and FFELP Loans.

The standard was applied through a cumulative-effect adjustment to retained earnings (net of tax) as of January 1, 2020, the effective date, for the education loans on our balance sheet as of that date (except for the $\$ 70$ million purchased credit deteriorated portfolio where the related $\$ 43$ million allowance is recorded as an increase to the basis of the loans). Subsequently, changes in the estimated remaining current expected credit losses, including estimated losses on newly originated education loans, are recorded through provision (net income). This standard represents a significant change from previous GAAP and has resulted in material changes to the Company's accounting for the allowance for loan losses.

## Related to the adoption of CECL:

- We have determined that, for modeling current expected credit losses, we can reasonably estimate expected losses that incorporate current and forecasted economic conditions over a three-year period. After this "reasonable and supportable" period, there is a two-year reversion period to Navient's actual long-term historical loss experience over a full economic life cycle. The model used to project losses utilizes key credit quality indicators of the loan portfolio and predicts how those attributes are expected to perform in connection with the forecasted economic conditions. These losses are calculated on an undiscounted basis. We project losses at the loan level and make estimates regarding prepayments, recoveries on defaults and reasonably expected new Troubled Debt Restructurings ("TDRs").
- Separately, as it relates to interest rate concessions granted as part of our private education loan modification program, a discounted cash flow model is used to calculate the amount of interest forgiven for loans currently in the program. The present value of this interest rate concession is included in our CECL allowance for loan loss.
- Charge-offs include the discount or premium related to such defaulted loan.
- CECL requires our expected future recoveries for charged-off loans to be presented within the allowance for loan loss whereas previously, we accounted for our receivable for partially charged-off loans ( $\$ 588$ million as of December 31, 2019) as part of our Private Education Loan portfolio. This change is only a change in classification on the balance sheet and does not impact retained earnings at adoption of CECL or provision and net income post-adoption.

The total allowance for loan losses increased by $\$ 802$ million upon adoption on January 1, 2020 (excluding the impact of the balance sheet reclassifications related to the expected future recoveries and purchased credit impaired portfolio discussed above). This had a corresponding reduction to equity of $\$ 620$ million.

The following table summarizes the transition adjustments made as of January 1, 2020 in connection with adopting CECL:

| (Dollars in millions) | FFELP <br> Loans |  | Private Education Loans |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Allowance as of December 31, 2019 (prior to CECL) | \$ | 64 | \$ | 1,048 | \$ | 1,112 |
| Transition adjustments made under CECL on January 1, 2020: |  |  |  |  |  |  |
| Current expected credit losses on non-Purchased Credit Deteriorated ("PCD") portfolio(1) |  | 260 |  | 542 |  | 802 |
| Current expected credit losses on PCD portfolio(2) |  | - |  | 43 |  | 43 |
| Reclassification of the receivable for partially charged-off loans(3) |  | - |  | (588) |  | (588) |
| Net increase to allowance for loan losses under CECL |  | 260 |  | (3) |  | 257 |
| Allowance as of January 1, 2020 after CECL | \$ | 324 | \$ | 1,045 | \$ | 1,369 |

[^3]The following tables summarize the activity in the allowance for loan losses during the three months ended December 31, 2020 and September 30, 2020 and the year ended December 31, 2020:

| (Dollars in millions) | December 31, 2020 QUART |  |  |  |  |  | September 30, 2020 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | FFELP |  | PrivateEducationLoans |  | Total |  | FFELP |  | Private Education Loans |  | Total |  |
| Allowance at beginning of period | \$ | 297 | \$ | 1,091 | \$ | 1,388 | \$ | 302 | \$ | 1,098 | \$ | 1,400 |
| Total provision |  | - |  | 2 |  | 2 |  | 4 |  | 10 |  | 14 |
| Charge-offs: |  |  |  |  |  |  |  |  |  |  |  |  |
| Net adjustment resulting from the change in the charge-off rate(1) |  | - |  |  |  |  |  | - |  | (23) |  | (23) |
| Net charge-offs remaining(2) |  | (9) |  | (28) |  | (37) |  | (9) |  | (40) |  | (49) |
| Total charge-offs(2) |  | (9) |  | (28) |  | (37) |  | (9) |  | (63) |  | (72) |
| Decrease in expected future recoveries on charged-off loans(3) |  | - |  | 24 |  | 24 |  | - |  | 46 |  | 46 |
| Allowance at end of period |  | 288 |  | 1,089 |  | 1,377 |  | 297 |  | 1,091 |  | 1,388 |
| Plus: expected future recoveries on charged-off loans(3) |  | - |  | 479 |  | 479 |  | - |  | 503 |  | 503 |
| Allowance at end of period excluding expected future recoveries on charged-off loans(4) | \$ | 288 | \$ | 1,568 | \$ | 1,856 | \$ | 297 | \$ | 1,594 | \$ | 1,891 |
| Net charge-offs as a percentage of average loans in repayment, excluding the net adjustment resulting from the change in the charge-off rate (annualized)(1) |  | .07\% |  | 53\% |  |  |  | .07\% |  | .75\% |  |  |
| Net adjustment resulting from the change in the charge-off rate as a percentage of average loans in repayment (annualized)(1) |  | -\% |  | -\% |  |  |  | -\% |  | .44\% |  |  |
| Allowance coverage of charge-offs (annualized) (4) |  | 8.1 |  | 14.0 |  |  |  | 8.8 |  | 6.4 |  |  |
| Allowance as a percentage of the ending total loan balance(4) |  | .5\% |  | 7.1\% |  |  |  | .5\% |  | 7.1\% |  |  |
| Allowance as a percentage of ending loans in repayment(4) |  | .6\% |  | 7.5\% |  |  |  | .6\% |  | 7.6\% |  |  |
| Ending total loans | \$ | 58,572 | \$ | 22,168 |  |  | \$ | 59,856 | \$ | 22,380 |  |  |
| Average loans in repayment | \$ | 48,324 | \$ | 20,939 |  |  | \$ | 47,597 | \$ | 20,884 |  |  |
| Ending loans in repayment | \$ | 48,057 | \$ | 20,841 |  |  | \$ | 48,716 | \$ | 21,006 |  |  |

[^4] $\$ 23$ million reduction to the balance of expected future recoveries on charged-off loans in third-quarter 2020.
(2) Charge-offs are reported net of expected recoveries. At the time of charge-off, the expected recovery amount is transferred from the education loan balance to the allowance for loan loss and is referred to as the "expected future recoveries on charged-off loans."
(3) At the end of each month, for loans that are 212 or more days past due, we charge off the estimated loss of a defaulted loan balance. Actual recoveries are applied against the remaining loan balance that was not charged off. We refer to this as the "expected future recoveries on charged-off loans." If actual periodic recoveries are less than expected, the difference is immediately charged off through the allowance for Private Education Loan losses with an offsetting reduction in the expected future recoveries on charged-off loans. If actual periodic recoveries are greater than expected, they will be reflected as a recovery through the allowance for Private Education Loan losses once the cumulative recovery amount exceeds the cumulative amount originally expected to be recovered. The following table summarizes the activity in the expected future recoveries on charged-off loans:

| (Dollars in millions) | QUARTERS ENDED |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { December 31, } \\ 2020 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { September 30, } \\ 2020 \end{gathered}$ |  |
| Beginning of period expected recoveries | \$ | 503 | \$ | 549 |
| Expected future recoveries of current period defaults |  | 4 |  | 7 |
| Recoveries |  | (23) |  | (28) |
| Charge-offs |  | (5) |  | (25) |
| End of period expected recoveries | \$ | 479 | \$ | 503 |
| Change in balance during period | \$ | (24) | \$ | (46) |

(4) The allowance used for these metrics excludes the expected future recoveries on charged-off loans to better reflect the current expected credit losses remaining in the portfolio.

YEAR ENDED

|  |  |  | YEAR ENDED <br> December 31, 2020 |
| :--- | :--- | :--- | :--- |

(1) In third-quarter 2020, the portion of the loan amount charged off at default on our Private Education Loans increased from $81 \%$ to $81.4 \%$. This change resulted in a $\$ 23$ million reduction to the balance of expected future recoveries on charged-off loans in third-quarter 2020.
(2) Charge-offs are reported net of expected recoveries. At the time of charge-off, the expected recovery amount is transferred from the education loan balance to the allowance for loan loss and is referred to as the "expected future recoveries on charged-off loans."
(3) At the end of each month, for loans that are 212 or more days past due, we charge off the estimated loss of a defaulted loan balance. Actual recoveries are applied against the remaining loan balance that was not charged off. We refer to this as the "expected future recoveries on charged-off loans." If actual periodic recoveries are less than expected, the difference is immediately charged off through the allowance for Private Education Loan losses with an offsetting reduction in the expected future recoveries on charged-off loans. If actual periodic recoveries are greater than expected, they will be reflected as a recovery through the allowance for Private Education Loan losses once the cumulative recovery amount exceeds the cumulative amount originally expected to be recovered. The following table summarizes the activity in the expected future recoveries on charged-off loans:

| (Dollars in millions) | YEAR ENDED <br> December 31, 2020 |  |
| :---: | :---: | :---: |
|  |  |  |
| Beginning of period expected recoveries | \$ | 588 |
| Expected future recoveries of current period defaults |  | 32 |
| Recoveries |  | (107) |
| Charge-offs |  | (34) |
| End of period expected recoveries | \$ | 479 |
| Change in balance during period | \$ | (109) |

(4) The allowance used for these metrics excludes the expected future recoveries on charged-off loans to better reflect the current expected credit losses remaining in the portfolio.

The following table summarizes the activity in the Private Education Loan allowance for loan losses for the year-ago periods presented:

| (Dollars in millions) | QUARTER ENDED <br> December 31, $2019$ |  | Year ended December 31, 2019 |  |
| :---: | :---: | :---: | :---: | :---: |
| Allowance at beginning of period | \$ | 1,101 | \$ | 1,201 |
| Provision for Private Education Loan losses |  | 42 |  | 226 |
| Charge-offs: |  |  |  |  |
| Net adjustment resulting from the change in the charge-off rate(1) |  | - |  | (21) |
| Net charge-offs remaining(2) |  | (97) |  | (364) |
| Total charge-offs(2) |  | (97) |  | (385) |
| Reclassification of interest reserve(3) |  | 2 |  | 7 |
| Loan sales |  | - |  | (1) |
| Allowance at end of period | \$ | 1,048 | \$ | 1,048 |
| Net charge-offs as a percentage of average loans in repayment, excluding the net adjustment resulting from the change in the charge-off rate (annualized)(1) |  | 1.75\% |  | 1.67\% |
| Net adjustment resulting from the change in the charge-off rate as a percentage of average loans in repayment (annualized)(1) |  | -\% |  | .10\% |
| Allowance coverage of charge-offs (annualized) |  | 2.7 |  | 2.7 |
| Allowance as a percentage of the ending total loan balance |  | 4.4\% |  | 4.4\% |
| Allowance as a percentage of ending loans in repayment |  | 4.7\% |  | 4.7\% |
| Ending total loans(4) | \$ | 23,910 | \$ | 23,910 |
| Average loans in repayment | \$ | 21,977 | \$ | 21,859 |
| Ending loans in repayment | \$ | 22,089 | \$ | 22,089 |

(1) In third-quarter 2019, the portion of the loan amount charged off at default on our Private Education Loans increased from $80.5 \%$ to $81 \%$. This change resulted in a $\$ 21$ million reduction to the balance of the receivable for partially charged-off loans in third-quarter 2019.
(2) Charge-offs are reported net of expected recoveries. The expected recovery amount is transferred to the receivable for partially charged-off loan balance. Charge-offs include charge-offs against the receivable for partially charged-off loans which represents the difference between what was expected to be collected and any shortfalls in what was actually collected in the period. The table below summarizes the activity in the receivable for partially charged-off loans:

| (Dollars in millions) | QUARTER ENDED <br> December 31, 2019 |  | YEAR ENDED <br> December 31, 2019 |  |
| :---: | :---: | :---: | :---: | :---: |
| Receivable at beginning of period | \$ | 603 | \$ | 674 |
| Expected future recoveries of current period defaults |  | 19 |  | 74 |
| Recoveries |  | (29) |  | (126) |
| Charge-offs |  | (5) |  | (34) |
| Receivable at end of period | \$ | 588 | \$ | 588 |

[^5]
## LIQUIDITY AND CAPITAL RESOURCES

We expect to fund our ongoing liquidity needs, including the repayment of $\$ 0.7$ billion of senior unsecured notes that mature in the next twelve months, primarily through our current cash, investments and unencumbered FFELP Loan and Private Education Refinance Loan portfolios, the predictable operating cash flows provided by operating activities, the repayment of principal on unencumbered education loan assets, and the distribution of overcollateralization from our securitization trusts. We may also, depending on market conditions and availability, draw down on our secured FFELP Loan and Private Education Loan facilities, issue term asset-backed securities ("ABS"), enter into additional Private Education Loan ABS repurchase facilities, or issue additional unsecured debt.

We originate Private Education Loans. We also have purchased and may purchase, in future periods, Private Education Loan and FFELP Loan portfolios from third parties. Those originations and purchases are a part of our ongoing liquidity needs. We have $\$ 600$ million of remaining share repurchase authority as of December 31, 2020.

## SOURCES OF LIQUIDITY AND AVAILABLE CAPACITY

Ending Balances

| (Dollars in millions) | $\underset{2020}{ } \begin{gathered}\text { December 31, }\end{gathered}$ |  | September 30, |  | December 31,2019 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sources of primary liquidity: |  |  |  |  |  |  |
| Total unrestricted cash and liquid investments | \$ | 1,183 | \$ | 1,775 | \$ | 1,233 |
| Unencumbered FFELP Loans |  | 208 |  | 332 |  | 319 |
| Unencumbered Private Education Refinance Loans |  | 274 |  | 415 |  | 414 |
| Total GAAP and Core Earnings basis | \$ | 1,665 | \$ | 2,522 | \$ | 1,966 |

## Average Balances

| (Dollars in millions) | QUARTERS ENDED |  |  |  |  |  | YEARS ENDED |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | December 31,$2020$ |  | September 30, 2020 |  | $\begin{gathered} \text { December 31, } \\ 2019 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2020 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2019 \\ \hline \end{gathered}$ |  |
| Sources of primary liquidity: |  |  |  |  |  |  |  |  |  |  |
| Total unrestricted cash and liquid investments | \$ | 1,365 | \$ | 1,601 | \$ | 1,463 | \$ | 1,358 | \$ | 1,261 |
| Unencumbered FFELP Loans |  | 387 |  | 329 |  | 311 |  | 320 |  | 433 |
| Unencumbered Private Education Refinance Loans |  | 572 |  | 640 |  | 587 |  | 582 |  | 670 |
| Total GAAP and Core Earnings basis | \$ | 2,324 | \$ | 2,570 | \$ | 2,361 | \$ | 2,260 | \$ | 2,364 |

Liquidity may also be available under our secured credit facilities. Maximum borrowing capacity under the FFELP Loan and Private Education Loan asset-backed commercial paper ("ABCP") facilities will vary and be subject to each agreement's borrowing conditions, including, among others, facility size, current usage and availability of qualifying collateral from unencumbered loans. The following tables detail these facilities with maturity dates ranging from June 2021 to April 2022.
ABCP Facilities - Maximum Additional Capacity:

| (Dollars in millions) | $\begin{aligned} & \text { December 31, } \\ & 2020 \end{aligned}$ |  | September 30, 2020 |  | December 31,$2019$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FFELP Loan ABCP facilities | \$ | 506 | \$ | 122 | \$ | 867 |
| Private Education Loan ABCP facilities | \$ | 2,221 | \$ | 2,241 | \$ | 384 |

ABCP Facilities - Average Maximum Additional Capacity:

| (Dollars in millions) | QUARTERS ENDED |  |  |  |  |  | YEARS ENDED |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { December 31, } \\ 2020 \end{gathered}$ |  | September 30, |  | $\begin{gathered} \text { December 31, } \\ 2019 \\ \hline \end{gathered}$ |  | December 31, <br> 2020 |  | December 31 <br> 2019 |  |
| FFELP Loan ABCP facilities | \$ | 542 | \$ | 279 | \$ | 1,511 | \$ | 482 | \$ | 1,266 |
| Private Education Loan ABCP facilities | \$ | 2,138 | \$ | 2,177 | \$ | 514 | \$ | 1,586 | \$ | 1,02 |

At December 31, 2020, we had a total of $\$ 5.4$ billion of unencumbered tangible assets inclusive of those listed in the table above as sources of primary liquidity. Total unencumbered education loans comprised $\$ 2.6$ billion of our unencumbered tangible assets of which $\$ 2.4$ billion and $\$ 0.2$ billion related to Private Education Loans and FFELP Loans, respectively. In addition, as of December 31, 2020, we had $\$ 6.0$ billion of encumbered net assets (i.e., overcollateralization) in our various financing facilities (consolidated variable interest entities). Since the fourth quarter of 2015, we have closed on $\$ 4.3$ billion of Private Education Loan ABS Repurchase Facilities. These repurchase facilities are collateralized by Residual Interests in previously issued Private Education Loan ABS trusts. These are examples of how we can effectively finance previously encumbered assets to generate additional liquidity in addition to the unencumbered assets we traditionally have encumbered in the past. Additionally, these repurchase facilities had a cost of funds lower than that of a new unsecured debt issuance.

The following table reconciles encumbered and unencumbered assets and their net impact on GAAP total tangible equity.

| (Dollars in billions) | $\begin{gathered} \text { December 31, } \\ 2020 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { September 30, } \\ 2020 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2019 \\ \hline \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net assets of consolidated variable interest entities (encumbered assets) - FFELP Loans | \$ | 3.9 | \$ | 3.8 | \$ | 4.3 |
| Net assets of consolidated variable interest entities (encumbered assets) - Private Education Loans |  | 2.1 |  | 2.2 |  | 3.2 |
| Tangible unencumbered assets(1) |  | 5.4 |  | 6.4 |  | 5.6 |
| Senior unsecured debt |  | (8.4) |  | (9.5) |  | (9.5) |
| Mark-to-market on unsecured hedged debt(2) |  | (.7) |  | (.8) |  | (.4) |
| Other liabilities, net |  | (.6) |  | (.6) |  | (.6) |
| Total tangible equity - GAAP Basis(1) | \$ | 1.7 | \$ | 1.5 | \$ | 2.6 |

[^6]
## NON-GAAP FINANCIAL MEASURES

In addition to financial results reported on a GAAP basis, Navient also provides certain performance measures which are non-GAAP financial measures. The following non-GAAP financial measures are presented within this Earnings Release: (1) Core Earnings, (2) Adjusted Tangible Equity Ratio and (3) EBITDA for the Business Processing segment.

## 1. Core Earnings

We prepare financial statements and present financial results in accordance with GAAP. However, we also evaluate our business segments and present financial results on a basis that differs from GAAP. We refer to this different basis of presentation as Core Earnings. We provide this Core Earnings basis of presentation on a consolidated basis and for each business segment because this is what we review internally when making management decisions regarding our performance and how we allocate resources. We also refer to this information in our presentations with credit rating agencies, lenders and investors. Because our Core Earnings basis of presentation corresponds to our segment financial presentations, we are required by GAAP to provide Core Earnings disclosure in the notes to our consolidated financial statements for our business segments.
Core Earnings are not a substitute for reported results under GAAP. We use Core Earnings to manage our business segments because Core Earnings reflect adjustments to GAAP financial results for two items, discussed below, that can create significant volatility mostly due to timing factors generally beyond the control of management. Accordingly, we believe that Core Earnings provide management with a useful basis from which to better evaluate results from ongoing operations against the business plan or against results from prior periods. Consequently, we disclose this information because we believe it provides investors with additional information regarding the operational and performance indicators that are most closely assessed by management. When compared to GAAP results, the two items we remove to result in our Core Earnings presentations are:
(1) Mark-to-market gains/losses resulting from our use of derivative instruments to hedge our economic risks that do not qualify for hedge accounting treatment or do qualify for hedge accounting treatment but result in ineffectiveness; and
(2) The accounting for goodwill and acquired intangible assets.

While GAAP provides a uniform, comprehensive basis of accounting, for the reasons described above, our Core Earnings basis of presentation does not. Core Earnings are subject to certain general and specific limitations that investors should carefully consider. For example, there is no comprehensive, authoritative guidance for management reporting. Our Core Earnings are not defined terms within GAAP and may not be comparable to similarly titled measures reported by other companies. Accordingly, our Core Earnings presentation does not represent a comprehensive basis of accounting. Investors, therefore, may not be able to compare our performance with that of other financial services companies based upon Core Earnings. Core Earnings results are only meant to supplement GAAP results by providing additional information regarding the operational and performance indicators that are most closely used by management, our board of directors, credit rating agencies, lenders and investors to assess performance.

The following tables show Core Earnings for each reportable segment and our business as a whole along with the adjustments made to the income/expense items to reconcile the amounts to our reported GAAP results as required by GAAP.

QUARTER ENDED DECEMBER 31, 2020

| (Dollars in millions) | Federal Education Loans |  | Consumer Lending |  | Business Processing |  | Other |  | Total Core Earnings |  | Adjustments |  |  |  |  |  | Total GAAP |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Reclassifications | $\begin{gathered} \text { Additions/ } \\ \text { (Subtractions) } \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { Total } \\ \text { Adjustments(1) } \end{gathered}$ |  |  |  |  |
| Interest income: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Education loans | \$ | 382 |  |  | \$ | 329 |  |  | \$ | - |  |  |  | 711 | \$ | 32 | \$ | (13) | \$ | 19 | \$730 |
| Other loans |  | - |  | - |  |  |  | - |  | - |  | - |  | - |  | - |  | - | - |
| Cash and investments |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - | - |
| Total interest income |  | 382 |  | 329 |  | - |  | - |  | 711 |  | 32 |  | (13) |  | 19 | 730 |
| Total interest expense |  | 220 |  | 153 |  | - |  | 24 |  | 397 |  | - |  | (10) |  | (10) | 387 |
| Net interest income (loss) |  | 162 |  | 176 |  | - |  | (24) |  | 314 |  | 32 |  | (3) |  | 29 | 343 |
| Less: provisions for loan losses |  | - |  | 2 |  | - |  | - |  | 2 |  | - |  | - |  | - | 2 |
| Net interest income (loss) after provisions for loan losses |  | 162 |  | 174 |  | - |  | (24) |  | 312 |  | 32 |  | (3) |  | 29 | 341 |
| Other income (loss): |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Servicing revenue |  | 50 |  | 1 |  | - |  | - |  | 51 |  | - |  | - |  | - | 51 |
| Asset recovery and business processing revenue |  | 28 |  | - |  | 93 |  | - |  | 121 |  | - |  | - |  | - | 121 |
| Other income (loss) |  | 1 |  | - |  | - |  | 2 |  | 3 |  | (32) |  | 31 |  | (1) | 2 |
| Losses on debt repurchases |  | - |  | - |  | - |  | (6) |  | (6) |  | - |  | - |  | - | (6) |
| Total other income (loss) |  | 79 |  | 1 |  | 93 |  | (4) |  | 169 |  | (32) |  | 31 |  | (1) | 168 |
| Expenses: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Direct operating expenses |  | 70 |  | 37 |  | 74 |  | - |  | 181 |  | - |  | - |  | - | 181 |
| Unallocated shared services expenses |  | - |  | - |  | - |  | 88 |  | 88 |  | - |  | - |  | - | 88 |
| Operating expenses |  | 70 |  | 37 |  | 74 |  | 88 |  | 269 |  | - |  | - |  | - | 269 |
| Goodwill and acquired intangible asset impairment and amortization |  | - |  | - |  | - |  | - |  | - |  | - |  | 5 |  | 5 | 5 |
| Restructuring/other reorganization expenses |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - | - |
| Total expenses |  | 70 |  | 37 |  | 74 |  | 88 |  | 269 |  | - |  | 5 |  | 5 | 274 |
| Income (loss) before income tax expense (benefit) |  | 171 |  | 138 |  | 19 |  | (116) |  | 212 |  | - |  | 23 |  | 23 | 235 |
| Income tax expense (benefit)(2) |  | 37 |  | 30 |  | 4 |  | (25) |  | 46 |  | - |  | 3 |  | 3 | 49 |
| Net income (loss) | \$ | 134 | \$ | 108 | \$ | 15 |  | (91) |  | 166 | \$ | - | \$ | 20 | \$ | 20 | \$186 |

(1) Core Earnings adjustments to GAAP:

|  | QUARTER ENDED DECEMBER 31, 2020 <br> (Dollars in millions) | Net Impact of <br> Goodwill and <br> Acquired |
| :--- | :--- | :--- |
| Intangibles |  |  |

(2) Income taxes are based on a percentage of net income before tax for the individual reportable segment.

| (Dollars in millions) | Federal Education Loans |  | $\begin{aligned} & \text { Consumer } \\ & \text { Lending } \\ & \hline \end{aligned}$ |  | Business Processing |  | Other | $\begin{gathered} \text { Total } \\ \text { Corre } \\ \text { Earnings } \end{gathered}$ | Adjustments |  |  |  |  |  | $\begin{aligned} & \text { Total } \\ & \text { GAAP } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Reclassifications | Additions/ <br> (Subtractions) |  | TotalAdjustments(1) |  |  |  |
| Interest income: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Education loans | \$ |  |  |  | \$ | 350 |  | \$ | - | \$ - | \$ 743 | \$ | 31 | \$ | (14) | \$ | 17 | \$760 |
| Other loans |  | - |  | - |  |  |  | - | - | - |  | - |  | - |  | - | - |
| Cash and investments |  | - |  | - |  | - | 1 | 1 |  | - |  | - |  | - | 1 |
| Total interest income |  | 393 |  | 350 |  | - | 1 | 744 |  | 31 |  | (14) |  | 17 | 761 |
| Total interest expense |  | 232 |  | 161 |  | - | 30 | 423 |  | 7 |  | (5) |  | 2 | 425 |
| Net interest income (loss) |  | 161 |  | 189 |  | - | (29) | 321 |  | 24 |  | (9) |  | 15 | 336 |
| Less: provisions for loan losses |  | 4 |  | 10 |  | - | - | 14 |  | - |  | - |  | - | 14 |
| Net interest income (loss) after provisions for loan losses |  | 157 |  | 179 |  | - | (29) | 307 |  | 24 |  | (9) |  | 15 | 322 |
| Other income (loss): |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Servicing revenue |  | 53 |  | 1 |  | - | - | 54 |  | - |  | - |  | - | 54 |
| Asset recovery and business processing revenue |  | 35 |  | - |  | 90 | - | 125 |  | - |  | - |  | - | 125 |
| Other income (loss) |  | (1) |  | - |  | - | 1 | - |  | (24) |  | 22 |  | (2) | (2) |
| Total other income (loss) |  | 87 |  | 1 |  | 90 | 1 | 179 |  | (24) |  | 22 |  | (2) | 177 |
| Expenses: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Direct operating expenses |  | 64 |  | 37 |  | 69 | - | 170 |  | - |  | - |  | - | 170 |
| Unallocated shared services expenses |  | - |  | - |  | - | 62 | 62 |  | - |  | - |  | - | 62 |
| Operating expenses |  | 64 |  | 37 |  | 69 | 62 | 232 |  | - |  | - |  | - | 232 |
| Goodwill and acquired intangible asset impairment and amortization |  | - |  | - |  | - | - | - |  | - |  | 5 |  | 5 | 5 |
| Restructuring/other reorganization expenses |  | - |  | - |  | - | 3 | 3 |  | - |  | - |  | - | 3 |
| Total expenses |  | 64 |  | 37 |  | 69 | 65 | 235 |  | - |  | 5 |  | 5 | 240 |
| Income (loss) before income tax expense (benefit) |  | 180 |  | 143 |  | 21 | (93) | 251 |  | - |  | 8 |  | 8 | 259 |
| Income tax expense (benefit)(2) |  | 43 |  | 33 |  | 5 | (22) | 59 |  | - |  | (7) |  | (7) | 52 |
| Net income (loss) | \$ | 137 | \$ | 110 | \$ | 16 | \$(71) | \$ 192 | \$ | - | \$ | 15 | \$ | 15 | \$207 |

(1) Core Earnings adjustments to GAAP:

| (Dollars in millions) | QUARTER ENDED SEPTEMBER 30, 2020 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Net Impact of Derivative Accounting |  | Net Impact of Goodwill and Acquired Intangibles |  | Total |  |
| Net interest income after provisions for loan losses | \$ | 15 | \$- |  | \$ | 15 |
| Total other income (loss) |  | (2) |  | - |  | (2) |
| Goodwill and acquired intangible asset impairment and amortization |  | - |  | 5 |  | 5 |
| Total Core Earnings adjustments to GAAP | \$ | 13 | \$ | (5) |  | 8 |
| Income tax expense (benefit) |  |  |  |  |  | (7) |
| Net income (loss) |  |  |  |  | \$ | 15 |

(2) Income taxes are based on a percentage of net income before tax for the individual reportable segment.

QUARTER ENDED DECEMBER 31, 2019

| (Dollars in millions) | Federal Education Loans |  | ConsumerLending |  | BusinessProcessing |  | Other | $\begin{gathered} \text { Total } \\ \text { Core } \\ \text { Earnings } \end{gathered}$ | Adjustments |  |  |  |  |  | $\begin{aligned} & \text { Total } \\ & \text { GAAP } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Reclassifications | Additions/(Subtractions) |  | TotalAdjustments(1) |  |  |  |
| Interest income: - L - L |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Education loans | \$ | 649 |  |  | \$ | 414 |  | \$ | - | \$ - | \$1,063 | \$ | 4 | \$ | (17) | \$ | (13) | \$1,050 |
| Other loans |  | - |  | - |  |  |  | - |  | - |  |  |  |  |  |  |  |
| Cash and investments |  | 9 |  | 3 |  | - | 6 | 18 |  | - |  | - |  | - | 18 |
| Total interest income |  | 658 |  | 417 |  | - | 6 | 1,081 |  | 4 |  | (17) |  | (13) | 1,068 |
| Total interest expense |  | 510 |  | 222 |  | - | 39 | 771 |  | 8 |  | (5) |  | 3 | 774 |
| Net interest income (loss) |  | 148 |  | 195 |  | - | (33) | 310 |  | (4) |  | (12) |  | (16) | 294 |
| Less: provisions for loan losses |  | 8 |  | 42 |  | - | - | 50 |  | - |  | - |  | - | 50 |
| Net interest income (loss) after provisions for loan losses |  | 140 |  | 153 |  | - | (33) | 260 |  | (4) |  | (12) |  | (16) | 244 |
| Other income (loss): |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Servicing revenue |  | 56 |  | 2 |  | - | - | 58 |  | - |  | - |  | - | 58 |
| Asset recovery and business processing revenue |  | 65 |  | _ |  | 59 | - | 124 |  | - |  | - |  | - | 124 |
| Other income (loss) |  | 6 |  | - |  | - | 2 | 8 |  | 4 |  | 39 |  | 43 | 51 |
| Losses on debt repurchases |  | - |  | - |  | - | (14) | (14) |  | - |  | - |  | - | (14) |
| Expenses: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Direct operating expenses |  | 89 |  | 40 |  | 49 | - | 178 |  | - |  | - |  | - | 178 |
| Unallocated shared services expenses |  | - |  | - |  | - | 57 | 57 |  | - |  | - |  | - | 57 |
| Operating expenses |  | 89 |  | 40 |  | 49 | 57 | 235 |  | - |  | - |  | - | 235 |
| Goodwill and acquired intangible asset impairment and amortization |  | - |  | - |  | - | - | - |  | _ |  | 6 |  | 6 | 6 |
| Restructuring/ther reorganization expenses |  | - |  | - |  | - | 2 | 2 |  | - |  | - |  | - | 2 |
| Total expenses |  | 89 |  | 40 |  | 49 | 59 | 237 |  | - |  | 6 |  | 6 | 243 |
| Income (loss) before income tax expense (benefit) |  | 178 |  | 115 |  | 10 | (104) | 199 |  | - |  | 21 |  | 21 | 220 |
| Income tax expense (benefit)(2) |  | 42 |  | 26 |  | 2 | (24) | 46 |  | - |  | 3 |  | 3 | 49 |
| Net income (loss) |  | 136 | \$ | 89 | \$ | 8 | \$ (80) | \$ 153 | \$ | - | \$ | 18 | \$ | 18 | \$ 171 |

[^7]| (Dollars in millions) | QUARTER ENDED DECEMBER 31, 2019 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Net Impact of Derivative Accounting |  | Net Impact of Goodwill and Acquired Intangibles |  | Total |  |
| Net interest income after provisions for loan losses | \$ | (16) | \$ | - | \$ | (16) |
| Total other income (loss) |  | 43 |  | - |  | 43 |
| Goodwill and acquired intangible asset impairment and amortization |  | - |  | 6 |  | 6 |
| Total Core Earnings adjustments to GAAP | \$ | 27 | \$ | (6) |  | 21 |
| Income tax expense (benefit) |  |  |  |  |  | 3 |
| Net income (loss) |  |  |  |  | \$ | 18 |

(2) Income taxes are based on a percentage of net income before tax for the individual reportable segment.

| (Dollars in millions) | Federal Education Loans | Consumer Lending | Business Processing |  | Other | ENDED DTotalcoreEarnings | 31, 2020 Adjustments |  |  |  |  |  | Total GAAP |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  | Reclassifications |  | $\begin{gathered} \text { Additions/ } \\ \text { (Subtractions) } \end{gathered}$ |  | TotalAdjustments(1) |  |  |
| Interest income: - - - - - - - |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Education loans | \$1,813 | \$ 1,445 | \$ | - |  | \$ | \$3,258 | \$ | 79 | \$ | (55) | \$ | 24 | \$3,282 |
| Other loans | - | - |  | - | - | - |  | - |  | - |  | - | - |
| Cash and investments | 7 | 3 |  | - | 6 | 16 |  | - |  | - |  | - | 16 |
| Total interest income | 1,820 | 1,448 |  | - | 6 | 3,274 |  | 79 |  | (55) |  | 24 | 3,298 |
| Total interest expense | 1,194 | 699 |  | - | 120 | 2,013 |  | 39 |  | (6) |  | 33 | 2,046 |
| Net interest income (loss) | 626 | 749 |  | - | (114) | 1,261 |  | 40 |  | (49) |  | (9) | 1,252 |
| Less: provisions for loan losses | 13 | 142 |  | - | - | 155 |  | - |  | - |  | - | 155 |
| Net interest income (loss) after provisions for loan losses | 613 | 607 |  | - | (114) | 1,106 |  | 40 |  | (49) |  | (9) | 1,097 |
| Other income (loss): |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Servicing revenue | 208 | 6 |  | - | - | 214 |  | - |  | - |  | - | 214 |
| Asset recovery and business processing revenue | 154 | - |  | 304 | - | 458 |  | - |  | - |  | - | 458 |
| Other income (loss) | 9 | - |  | - | 11 | 20 |  | (40) |  | (216) |  | (256) | (236) |
| Losses on debt repurchases | - | - |  | - | (6) | (6) |  | - |  | - |  | - | (6) |
| Total other income (loss) | 371 | 6 |  | 304 | 5 | 686 |  | (40) |  | (216) |  | (256) | 430 |
| Expenses: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Direct operating expenses | 287 | 146 |  | 254 | - | 687 |  | - |  | - |  | - | 687 |
| Unallocated shared services expenses | - | - |  | - | 277 | 277 |  | - |  | - |  | - | 277 |
| Operating expenses | 287 | 146 |  | 254 | 277 | 964 |  | - |  | - |  | - | 964 |
| Goodwill and acquired intangible asset impairment and amortization | - | - |  | - | - | - |  | - |  | 22 |  | 22 | 22 |
| Restructuring/other reorganization expenses | - | - |  | - | 9 | 9 |  | - |  | - |  | - | 9 |
| Total expenses | 287 | 146 |  | 254 | 286 | 973 |  | - |  | 22 |  | 22 | 995 |
| Income (loss) before income tax expense (benefit) | 697 | 467 |  | 50 | (395) | 819 |  | - |  | (287) |  | (287) | 532 |
| Income tax expense (benefit)(2) | 160 | 107 |  | 11 | (90) | 188 |  | - |  | (68) |  | (68) | 120 |
| Net income (loss) | \$ 537 | \$ 360 | \$ | 39 | \$(305) | \$ 631 | \$ | - | \$ | (219) | \$ | (219) | \$ 412 |

(1) Core Earnings adjustments to GAAP:

| (Dollars in millions) | YEAR ENDED DECEMBER 31, 2020  <br> Net Impact of Net Impact of <br> Goodwill and <br> Acquired <br> Intangibles <br> Derivative <br> Accounting  |  |  |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net interest income after provisions for loan losses | \$ | (9) | \$ | - | \$ | (9) |
| Total other income (loss) |  | (256) |  | - |  | (256) |
| Goodwill and acquired intangible asset impairment and amortization |  | - |  | 22 |  | 22 |
| Total Core Earnings adjustments to GAAP | \$ | (265) | \$ | (22) |  | (287) |
| Income tax expense (benefit) |  |  |  |  |  | (68) |
| Net income (loss) |  |  |  |  |  | (219) |

(2) Income taxes are based on a percentage of net income before tax for the individual reportable segment.

| (Dollars in millions) | Federal Education Loans | Consumer $\underline{L}$ | Business Processing |  | Other | NDED DTotalCoreEarnings | 31, 2019 Adjustments |  |  |  |  |  | $\begin{aligned} & \text { Total } \\ & \text { GAAP } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  | Reclassifications |  | Additions/(Subtractions) |  | TotalAdjustments(1) |  |  |
| Interest income: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Education loans | \$2,907 | \$1,731 | \$ | - |  | \$ - | \$4,638 | \$ | 8 | \$ | (68) | \$ | (60) | \$4,578 |
| Other loans | 1 | 1 |  | - | - | 2 |  | - |  | - |  | - | 2 |
| Cash and investments | 50 | 16 |  | - | 27 | 93 |  | - |  | - |  | - | 93 |
| Total interest income | 2,958 | 1,748 |  | - | 27 | 4,733 |  | 8 |  | (68) |  | (60) | 4,673 |
| Total interest expense | 2,376 | 980 |  | - | 161 | 3,517 |  | 6 |  | (35) |  | (29) | 3,488 |
| Net interest income (loss) | 582 | 768 |  | - | (134) | 1,216 |  | 2 |  | (33) |  | (31) | 1,185 |
| Less: provisions for loan losses | 30 | 228 |  | - | - | 258 |  | - |  | - |  | - | 258 |
| Net interest income (loss) after provisions for loan losses | 552 | 540 |  | - | (134) | 958 |  | 2 |  | (33) |  | (31) | 927 |
| Other income (loss): |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Servicing revenue | 229 | 11 |  | - | - | 240 |  | - |  | - |  | - | 240 |
| Asset recovery and business processing revenue | 230 | - |  | 258 | - | 488 |  | - |  | - |  | - | 488 |
| Other income (loss) | 28 | 1 |  | - | 14 | 43 |  | (41) |  | 65 |  | 24 | 67 |
| Gains on sales of loans | - | 16 |  | - | - | 16 |  | - |  | - |  | - | 16 |
| Gains on debt repurchases | - | - |  | - | 33 | 33 |  | 39 |  | (27) |  | 12 | 45 |
| Total other income (loss) | 487 | 28 |  | 258 | 47 | 820 |  | (2) |  | 38 |  | 36 | 856 |
| Expenses: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Direct operating expenses | 359 | 156 |  | 215 | - | 730 |  | - |  | - |  | - | 730 |
| Unallocated shared services expenses | - | - |  | - | 254 | 254 |  | - |  | - |  | - | 254 |
| Operating expenses | 359 | 156 |  | 215 | 254 | 984 |  | - |  | - |  | - | 984 |
| Goodwill and acquired intangible asset impairment and amortization | - | - |  | - | - | - |  | - |  | 30 |  | 30 | 30 |
| Restructuring/other reorganization expenses | - | - |  | - | 6 | 6 |  | - |  | - |  | - | 6 |
| Total expenses | 359 | 156 |  | 215 | 260 | 990 |  | - |  | 30 |  | 30 | 1,020 |
| Income (loss) before income tax expense (benefit) | 680 | 412 |  | 43 | (347) | 788 |  | - |  | (25) |  | (25) | 763 |
| Income tax expense (benefit)(2) | 155 | 96 |  | 10 | (80) | 181 |  | - |  | (15) |  | (15) | 166 |
| Net income (loss) | \$ 525 | \$ 316 | \$ | 33 | \$ (267) | \$ 607 | \$ | - | \$ | (10) | \$ | (10) | \$ 597 |

(1) Core Earnings adjustments to GAAP:

| (Dollars in millions) | YEAR ENDED DECEMBER 31, 2019  <br> Impact of Net Impact of <br> Goodwill and <br> Acquired <br> Intangibles |  |  |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net interest income after provisions for loan losses | \$ | (31) | \$ | - | \$ | (31) |
| Total other income (loss) |  | 36 |  | - |  | 36 |
| Goodwill and acquired intangible asset impairment and amortization |  | - |  | 30 |  | 30 |
| Total Core Earnings adjustments to GAAP | \$ | 5 | \$ | (30) |  | (25) |
| Income tax expense (benefit) |  |  |  |  |  | (15) |
| Net income (loss) |  |  |  |  |  | (10) |

(2) Income taxes are based on a percentage of net income before tax for the individual reportable segment.

The following discussion summarizes the differences between Core Earnings and GAAP net income and details each specific adjustment required to reconcile our Core Earnings segment presentation to our GAAP earnings.

| (Dollars in millions) | QUARTERS ENDED |  |  |  |  |  | Years ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { December 31, } \\ 2020 \\ \hline \end{gathered}$ |  | September 30, 2020 |  | $\begin{gathered} \text { December 31, } \\ 2019 \\ \hline \end{gathered}$ |  | December 31, |  | December 312019 |  |
| Core Earnings net income | \$ | 166 | \$ | 192 | \$ | 153 | \$ | 631 | \$ | 607 |
| Core Earnings adjustments to GAAP: |  |  |  |  |  |  |  |  |  |  |
| Net impact of derivative accounting |  | 28 |  | 13 |  | 27 |  | (265) |  | 5 |
| Net impact of goodwill and acquired intangible assets |  | (5) |  | (5) |  | (6) |  | (22) |  | (30) |
| Net tax effect |  | (3) |  | 7 |  | (3) |  | 68 |  | 15 |
| Total Core Earnings adjustments to GAAP |  | 20 |  | 15 |  | 18 |  | (219) |  | (10) |
| GAAP net income | \$ | 186 | \$ | 207 | \$ | 171 | \$ | 412 | \$ | 597 |

(1) Derivative Accounting: Core Earnings exclude periodic gains and losses that are caused by the mark-to-market valuations on derivatives that do not qualify for hedge accounting treatment under GAAP, as well as the periodic mark-to-market gains and losses that are a result of ineffectiveness recognized related to effective hedges under GAAP. These gains and losses occur in our Federal Education Loans, Consumer Lending and Other reportable segments. Under GAAP, for our derivatives that are held to maturity, the mark-to-market gain or loss over the life of the contract will equal $\$ 0$ except for Floor Income Contracts, where the mark-to-market gain will equal the amount for which we sold the contract. In our Core Earnings presentation, we recognize the economic effect of these hedges, which generally results in any net settlement cash paid or received being recognized ratably as an interest expense or revenue over the hedged item's life.

The table below quantifies the adjustments for derivative accounting between GAAP and Core Earnings net income.

| (Dollars in millions) | QUARTERS ENDE |  |  |  |  |  | YEARS ENDED |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { December 31, } \\ 2020 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { September 30, } \\ 2020 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2019 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2020 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2019 \\ \hline \end{gathered}$ |  |
| Core Earnings derivative adjustments: |  |  |  |  |  |  |  |  |  |  |
| Gains (losses) on derivative and hedging activities, net, included in other income | \$ | (1) | \$ | (2) | \$ | 43 | \$ | (256) | \$ | 22 |
| Plus: Gains (losses) on fair value hedging activity included in interest expense |  | 1 |  | (3) |  | 1 |  | (17) |  | 21 |
| Total gains (losses) | \$ | - | \$ | (5) | \$ | 44 | \$ | (273) | \$ | 43 |
| Plus: Settlements on derivative and hedging activities, net(1) |  | 32 |  | 24 |  | (4) |  | 40 |  | 41 |
| Mark-to market gains (losses) on derivative and hedging activities, net(2) |  | 32 |  | 19 |  | 40 |  | (233) |  | 84 |
| Amortization of net premiums on Floor Income Contracts in net interest income for Core Earnings |  | (13) |  | (14) |  | (17) |  | (55) |  | (68) |
| Other derivative accounting adjustments(3) |  | 9 |  | 8 |  | 4 |  | 23 |  | (11) |
| Total net impact of derivative accounting | \$ | 28 | \$ | 13 | \$ | 27 | \$ | (265) | \$ | 5 |

(1) Derivative accounting requires net settlement income/expense on derivatives that do not qualify as hedges to be recorded in a separate income statement line item below net interest income. Under our Core Earnings presentation, these settlements are reclassified to the income statement line item of the economically hedged item. For our Core Earnings net interest income, this would primarily include: (a) reclassifying the net settlement amounts related to our Floor Income Contracts to education loan interest income; and (b) reclassifying the net settlement amounts related to certain of our interest rate swaps to debt interest expense. The table below summarizes these net settlements on derivative and hedging activities and the associated reclassification on a Core Earnings basis.

QUARTERS ENDED
YEARS ENDED

| (Dollars in millions) | $\begin{gathered} \text { December 31, } \\ 2020 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { September 30, } \\ 2020 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2019 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2020 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2019 \\ \hline \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Reclassification of settlements on derivative and hedging activities: |  |  |  |  |  |  |  |  |  |  |
| Net settlement expense on Floor Income Contracts reclassified to net interest income | \$ | (32) | \$ | (31) | \$ | (4) | \$ | (79) | \$ | (8) |
| Net settlement income (expense) on interest rate swaps reclassified to net interest income |  | - |  | 7 |  | 8 |  | 39 |  | 6 |
| Net realized gains (losses) on terminated derivative contracts reclassified to other income |  | - |  | - |  | - |  | - |  | (39) |
| Total reclassifications of settlements on derivative and hedging activities | \$ | (32) | \$ | (24) | \$ | 4 | \$ | (40) | \$ | (41) |

(2) "Mark-to-market gains (losses) on derivative and hedging activities, net" is comprised of the following:

| (Dollars in millions) | QUARTERS ENDED |  |  |  |  |  | YEARS ENDED |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { December 31, } \\ 2020 \end{gathered}$ |  | $\begin{gathered} \text { September 30, } \\ 2020 \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2019 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2020 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2019 \end{gathered}$ |  |
| Floor Income Contracts | \$ | 28 | \$ | 32 | \$ | 37 | \$ | (130) | \$ | (15) |
| Basis swaps |  | 1 |  | (10) |  | (10) |  | 3 |  | - |
| Foreign currency hedges |  | 1 |  | (8) |  | (4) |  | 9 |  | 65 |
| Other |  | 2 |  | 5 |  | 17 |  | (115) |  | 34 |
| Total mark-to-market gains (losses) on derivative and hedging activities, net | \$ | 32 | \$ | 19 | \$ | 40 | \$ | (233) | \$ | 84 |

(3) Other derivative accounting adjustments consist of adjustments related to: (1) foreign currency denominated debt that is adjusted to spot foreign exchange rates for GAAP where such adjustments are reversed for Core Earnings and (2) certain terminated derivatives that did not receive hedge accounting treatment under GAAP but were economic hedges under Core Earnings and, as a result, such gains or losses are amortized into Core Earnings over the life of the hedged item.

As of December 31, 2020, derivative accounting has decreased GAAP equity by approximately $\$ 616$ million as a result of cumulative net mark-to-market losses (after tax) recognized under GAAP, but not under Core Earnings. The following table rolls forward the cumulative impact to GAAP equity due to these after-tax mark-to-market net gains and losses related to derivative accounting.

| (Dollars in millions) | QUARTERS ENDED |  |  |  |  |  | YEARS ENDED |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { December 31, } \\ 2020 \\ \hline \end{gathered}$ |  | $\begin{aligned} & \text { September } 30, \\ & 2020 \end{aligned}$ |  | $\begin{gathered} \text { December 31, } \\ 2019 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2020 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2019 \\ \hline \end{gathered}$ |  |
| Beginning impact of derivative accounting on GAAP equity | \$ | (657) | \$ | (692) | \$ | (289) | \$ | (235) | \$ | (34) |
| Net impact of net mark-to-market gains (losses) under derivative accounting(1) |  | 41 |  | 35 |  | 54 |  | (381) |  | (201) |
| Ending impact of derivative accounting on GAAP equity | \$ | (616) | \$ | (657) | \$ | (235) | \$ | (616) | \$ | (235) |

(1) Net impact of net mark-to-market gains (losses) under derivative accounting is composed of the following:

| (Dollars in millions) | QUARTERS ENDED |  |  |  |  |  | YEARS ENDED |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { December 31, } \\ 2020 \end{gathered}$ |  | $\begin{gathered} \begin{array}{c} \text { September 30, } \\ 2020 \end{array} \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2019 \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2020 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2019 \end{gathered}$ |  |
| Total pre-tax net impact of derivative accounting recognized in net income(a) | \$ | 28 | \$ | 13 | \$ | 27 | \$ | (265) | \$ | 5 |
| Tax impact of derivative accounting adjustment recognized in net income |  | (7) |  | (1) |  | (7) |  | 67 |  | (2) |
| Change in mark-to-market gains (losses) on derivatives, net of tax recognized in other comprehensive income |  | 20 |  | 23 |  | 34 |  | (183) |  | (204) |
| Net impact of net mark-to-market gains (losses) under derivative accounting | \$ | 41 | \$ | 35 | \$ | 54 | \$ | (381) | \$ | (201) |

(a) See "Core Earnings derivative adjustments" table above.

## Hedging Embedded Floor Income

Net Floor premiums received on Floor Income Contracts that have not been amortized into Core Earnings as of the respective period-ends are presented in the table below. These net premiums will be recognized in Core Earnings in future periods. As of December 31, 2020, the remaining term of the floor income contracts was approximately 3 years. Historically, we have sold Floor Income Contracts on a periodic basis and depending upon market conditions and pricing, we may enter into additional Floor Income Contracts in the future. The balance of unamortized Floor Income Contracts will increase as we sell new contracts and decline due to the amortization of existing contracts.
In addition to using Floor Income Contracts, we also use pay-fixed interest rate swaps to hedge the embedded Floor Income within FFELP Loans. These interest rate swaps qualify as GAAP hedges and are accounted for as cash flow hedges of variable rate debt. For GAAP, gains and losses on these hedges are recorded in accumulated other comprehensive income. Hedged Floor Income from these cash flow hedges that has not been recognized into Core Earnings and GAAP as of the respective period-ends is presented in the table below. This hedged Floor Income will be recognized in Core Earnings and GAAP in future periods and is presented net of tax. As of December 31, 2020, the remaining term of these pay-fixed interest rate swaps was approximately 6 years. Historically, we have used pay-fixed interest rate swaps on a periodic basis to hedge embedded Floor Income and depending upon market conditions and pricing, we may enter into swaps in the future. The balance of unrecognized hedged Floor Income will increase as we enter into new swaps and decline as revenue is recognized.

| (Dollars in millions) | $\begin{gathered} \text { December 31, } \\ 2020 \end{gathered}$ |  | $\begin{gathered} \text { September } 30, \\ 2020 \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2019 \\ \hline \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unamortized net Floor premiums, net of tax | \$ | 38 | \$ | 47 | \$ | 76 |
| Unrecognized hedged Floor Income related to pay fixed interest rate swaps, net of tax |  | 363 |  | 366 |  | 476 |
| Total hedged Floor Income, net of tax(1)(2) | \$ | 401 | \$ | 413 | \$ | 552 |

[^8](2) Goodwill and Acquired Intangible Assets: Our Core Earnings exclude goodwill and intangible asset impairment and the amortization of acquired intangible assets. The following table summarizes the goodwill and acquired intangible asset adjustments.

|  | QUARTERS ENDED |  |  |  |  |  | YEARS ENDED |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (Dollars in millions) | $\begin{gathered} \text { December 31, } \\ 2020 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { September 30, } \\ 2020 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2019 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2020 \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2019 \\ \hline \end{gathered}$ |  |
| Core Earnings goodwill and acquired intangible asset adjustments | \$ | (5) | \$ | (5) | \$ | (6) | \$ | (22) | \$ | (30) |

## 2. Adjusted Tangible Equity Ratio

This measures the ratio of Navient's tangible equity to its tangible assets. We adjust this ratio to exclude the assets and equity associated with our FFELP Loan portfolio because FFELP Loans are no longer originated and the FFELP portfolio bears a 3\% maximum loss exposure under the terms of the federal guaranty. Management believes that excluding this portfolio from the ratio enhances its usefulness to investors. Management uses this ratio, in addition to other metrics, for analysis and decision making related to capital allocation decisions. The Adjusted Tangible Equity Ratio is calculated as:

| (Dollars in millions) | $\begin{gathered} \text { December 31, } \\ 2020 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { September 30, } \\ 2020 \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2019 \\ \hline \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| GAAP equity | \$ | 2,433 | \$ | 2,254 | \$ | 3,336 |
| Less: |  |  |  |  |  |  |
| Goodwill and acquired intangible assets |  | 735 |  | 741 |  | 757 |
| Capital held for FFELP Loans |  | 291 |  | 298 |  | 323 |
| Adjusted tangible equity | \$ | 1,407 | \$ | 1,215 | \$ | 2,256 |
| Divided by: |  |  |  |  |  |  |
| Total assets | \$ | 87,412 | \$ | 89,664 | \$ | 94,903 |
| Less: |  |  |  |  |  |  |
| Goodwill and acquired intangible assets |  | 735 |  | 741 |  | 757 |
| FFELP Loans |  | 58,284 |  | 59,559 |  | 64,575 |
| Adjusted tangible assets | \$ | 28,393 | \$ | 29,364 | \$ | 29,571 |
| Adjusted Tangible Equity Ratio(1) |  | 5.0\% |  | 4.1\% |  | 7.6\% |

(1) The following provides a pro forma of what the Adjusted Tangible Equity Ratio would be if the cumulative net mark-to-market $\overline{\overline{\text { losses related to derivative accounting }} \text {. }}$ under GAAP were excluded. These cumulative losses reverse to $\$ 0$ upon the maturity of the individual derivative instruments. As these losses are temporary, we believe this pro forma presentation is a useful basis for management and investors to further analyze the Adjusted Tangible Equity Ratio.

| (Dollars in millions) | December 31, 2020 |  | September 30, 2020 |  | December 31, 2019 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Adjusted tangible equity (from above table) | \$ | 1,407 | \$ | 1,215 | \$ | 2,256 |
| Plus: Ending impact of derivative accounting on GAAP equity (see page 27) |  | 616 |  | 657 |  | 235 |
| Pro forma adjusted tangible equity | \$ | 2,023 | \$ | 1,872 | \$ | 2,491 |
| Adjusted tangible assets (from above table) | \$ | 28,393 | \$ | 29,364 | \$ | 29,571 |
| Pro forma Adjusted Tangible Equity Ratio |  | 7.1\% |  | 6.4\% |  | 8.4\% |

## 3. Earnings before Interest, Taxes, Depreciation and Amortization Expense ("EBITDA")

This metric measures the amount of operating cash flow generated by the Business Processing segment and is used by management and equity investors to monitor operating performance and determine the value of those businesses. EBITDA for the Business Processing segment is calculated as:

| (Dollars in millions) | QUARTERS ENDED |  |  |  |  |  | Years ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { December 31, } \\ 2020 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { September } 30, \\ 2020 \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2019 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2020 \\ \hline \end{gathered}$ |  | December 31,$2019$ |  |
| Pre-tax income | \$ | 19 | \$ | 21 | \$ | 10 | \$ | 50 | \$ | 43 |
| Plus: |  |  |  |  |  |  |  |  |  |  |
| Depreciation and amortization expense(1) |  | 3 |  | 2 |  | 1 |  | 7 |  | 6 |
| EBITDA | \$ | 22 | \$ | 23 | \$ | 11 | \$ | 57 | \$ | 49 |
| Divided by: |  |  |  |  |  |  |  |  |  |  |
| Total revenue | \$ | 93 | \$ | 90 | \$ | 59 | \$ | 304 | \$ | 258 |
| EBITDA margin |  | 23\% |  | 25\% |  | 18\% |  | 19\% |  | 19\% |

[^9]
[^0]:    * Furnished herewith.

[^1]:    (1) Item is a non-GAAP financial measure. For an explanation and reconciliation of our non-GAAP financial measures, see below.

[^2]:    (1) Core Earnings are non-GAAP financial measures and do not represent a comprehensive basis of accounting. For a greater explanation, of Core Earnings, see the section titled "Non-GAAP Financial Measures - Core Earnings."
    (2) Adjusted diluted Core Earnings per share and adjusted Core Earnings expenses, both non-GAAP financial measures, exclude $\$ 20$ million, $\$(7)$ million, $\$ 42$ million and $\$ 12$ million of net restructuring and regulatory-related expenses in fourth-quarters 2020 and 2019, and in full-years 2020 and 2019 , respectively. These expenses are net of $\$ 0, \$ 20$ million, $\$ 10$ million and $\$ 30$ million of insurance reimbursements for costs related to such matters over the same respective periods.
    (3) Balances are the same for GAAP and Core Earnings basis.

[^3]:    (1) Recorded net of tax through retained earnings. Resulted in a $\$ 620$ million reduction to equity.
    (2) Recorded as an increase in basis of the loans. No impact to equity.
    (3) Reclassification of the receivable for partially charged-off loans from the Private Education Loan balance to the allowance for loan losses. No impact to equity.

[^4]:    (1) In third-quarter 2020, the portion of the loan amount charged off at default on our Private Education Loans increased from $81 \%$ to $81.4 \%$. This change resulted in a

[^5]:    (3) Represents the additional allowance related to the amount of uncollectible interest reserved within interest income that is transferred in the period to the allowance for loan losses when interest is capitalized to a loan's principal balance.
    (4) Ending total loans represents gross Private Education Loans, plus the receivable for partially charged-off loans.

[^6]:    (1) At December 31, 2020, September 30, 2020 and December 31, 2019, excludes goodwill and acquired intangible assets, net, of $\$ 735$ million, $\$ 741$ million and $\$ 757$ million, respectively.
    (2) At December 31, 2020, September 30, 2020 and December 31, 2019, there were $\$ 634$ million, $\$ 708$ million and $\$ 332$ million, respectively, of net gains (losses) on derivatives hedging this debt in unencumbered assets, which partially offset these gains (losses).

[^7]:    (1) Core Earnings adjustments to GAAP:

[^8]:    (1) $\$ 520$ million, $\$ 540$ million and $\$ 717$ million on a pre-tax basis as of December 31, 2020, September 30, 2020 and December 31, 2019, respectively.
    (2) Of the $\$ 401$ million as of December 31, 2020, approximately $\$ 172$ million, $\$ 113$ million and $\$ 84$ million will be recognized as part of Core Earnings net income in 2021, 2022 and 2023, respectively.

[^9]:    (1) There is no interest expense in this segment.

